



GEF Expanded Constituency Workshop Monrovia, LIBERIA



February 2024

QUIZ

How many GEF Agencies
do we have?

- (1) 8
- (2) 12
- (3) 18
- (4) 23



QUIZ

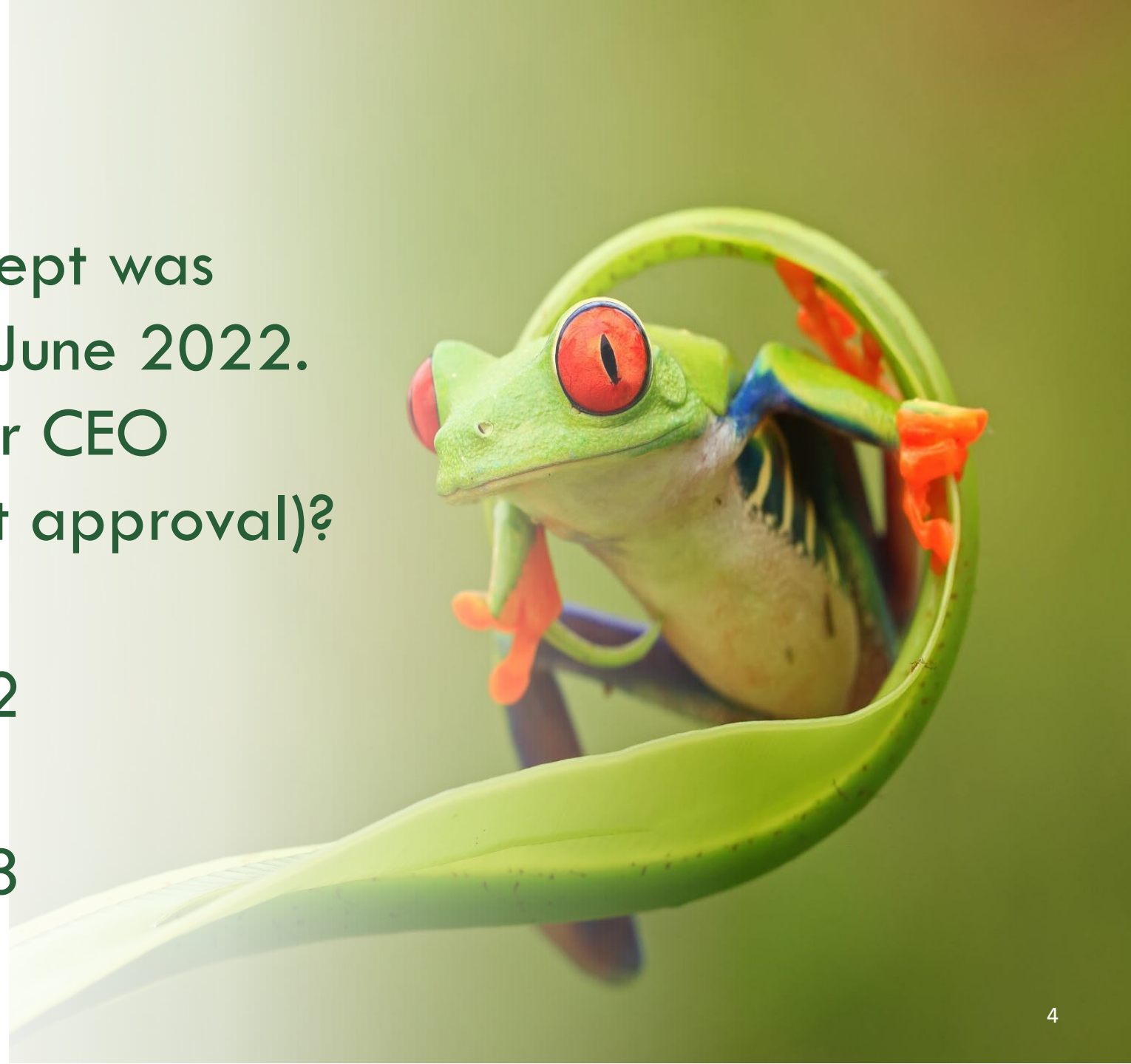
Who signs the project endorsement letter?

- (1) GEF CEO
- (2) Minister
- (3) GEF Agencies
- (4) GEF Operational Focal Points

QUIZ

A Full-sized Project concept was approved by Council in June 2022.
When is the deadline for CEO
Endorsement (full project approval)?

- (1) December 2022
- (2) June 2023
- (3) December 2023
- (4) June 2024



QUIZ

All recipient countries are eligible to access Small Grants Program (SGP) Core Funding as long as the country STAR resources are allocated in the SGP.

TRUE or FALSE



INTRODUCING THE GEF TEAM



Ibrahima Sow
Africa Regional
Coordinator



Susan Waithaka
Country Support
for Africa



Pascal Martinez
Climate Change



Remy Ruat
Climate Change



Verona Collantes Lebale
Senior Gender Specialist



Dou Zhang
Data & Results



Michaelle Wane
Country Support
for Africa

GEF ECW
Western Africa Coastal

EXPANDED CONSTITUENCY WORKSHOP

FEBRUARY 13 (Tue)

Delivering High Quality Projects in GEF-8

FEBRUARY 14 (Wed)

GEF Knowledge & Learning (FIELD VISIT)

FEBRUARY 15 (Thurs)
of GEF Partners

Ensuring an Inclusive Participation

FEBRUARY 16 (Fri)
Morning

Empowering Focal Points



AGENDA

DAY 1 (MONDAY)

AGENDA

- GEF OVERVIEW
- GEF-8 FUNDING STRUCTURE
- GEF-8 PROGRAMMING
- OPERATIONS & PROJECT CYCLE
- RESULTS & MONITORING
- BREAK
- POLICY FRAMEWORK
- COUNTRY ENGAGEMENT STRATEGY
- LUNCH
- PROJECT CYCLE CARD GAME
 - Developing a GEF project interactively*
- RECEPTION

A GLOBAL PARTNERSHIP

Largest environmental multi-donor trust fund in the world

Financial mechanism of five international environmental conventions



18 IMPLEMENTING AGENCIES

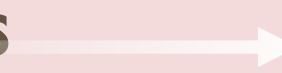


GOVERNANCE

GUIDANCE

CONVENTIONS

CBD
UNFCCC
UNCCD
Stockholm (POPs)
Minamata



COUNCIL

32 Constituencies



SECRETARIAT

INDEPENDENT
EVALUATION OFFICE

STAP

TRUSTEE

OPERATIONS

ACTION

185 member governments

COUNTRIES

Operational & Political Focal Points
Convention Focal Points
Civil Society
Indigenous peoples
Private Sector

18 AGENCIES

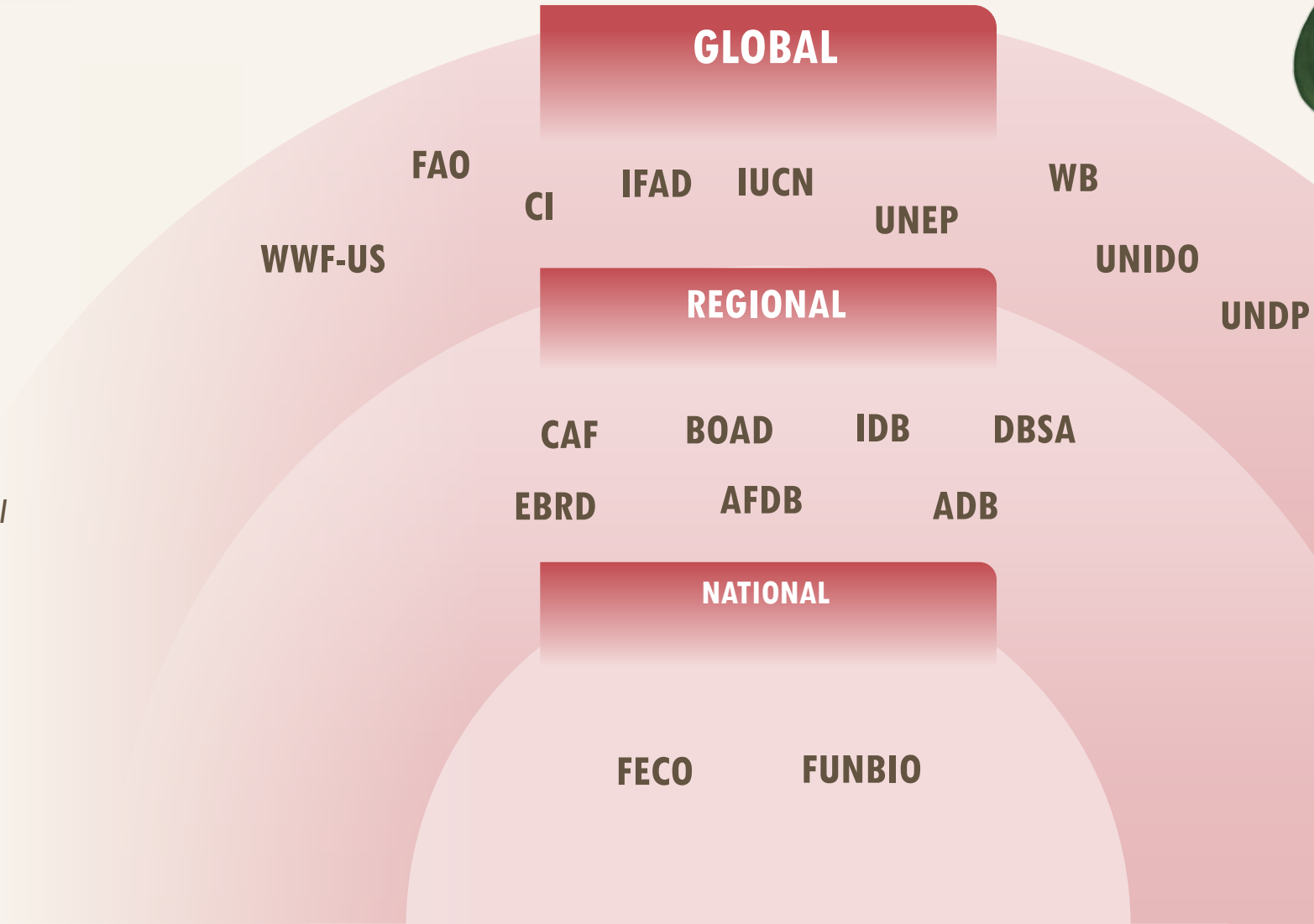
EXECUTING ENTITIES



18 GEF AGENCIES

The GEF Agencies are the operational arm of the GEF.

They work closely with project proponents - often government agencies and other national organizations, including civil society organizations - to design, develop and implement GEF-funded projects and programs.



GEF-8 Resources

GEF Trust Fund

Started in 1991 with Pilot Phase and was Restructured in 1995

4-year

replenishment cycle from July 1, 2022 to June 30, 2026

\$5.33 billion

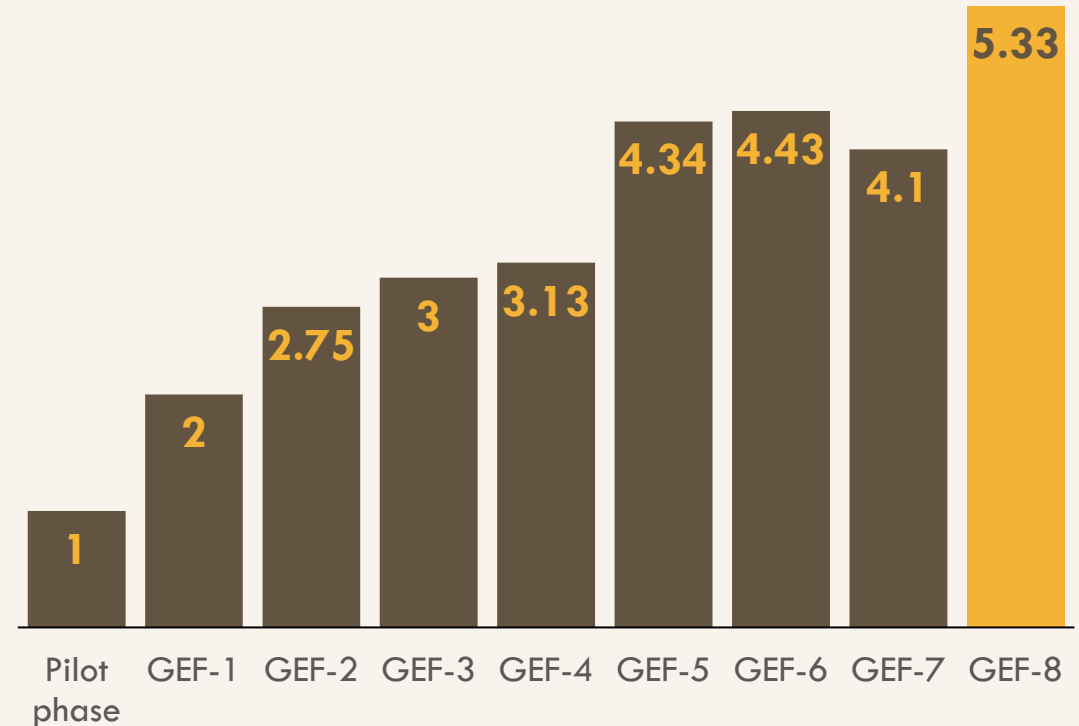
pledged by 39 donor nations

Country 'STAR'

allocation

GEF-8 strategy responds to conventions and takes an **integrated approach to systems transformation**

GEF Replenishment Cycles
(billion USD)



FAMILY OF TRUST FUNDS

GEF Trust Fund



Serves CBD, UNFCCC, UNCCD, Minamata Convention, Stockholm Convention

LDCF-SCCF Trust Funds



Serves UNFCCC

GBF, Nagoya Trust Fund



Serves CBD

GEF Trust Fund as a *Financial Intermediary Fund (FIF)*

The World Bank can play many different roles in FIFs

Trustee Only

1

Examples include:
CGIAR
Pneumococcal Advanced Market Commitment
Int. Fin. Fac. For Immunization
Global Fund for Aids, Tuberculosis and Malaria
AgResults

Trustee and an Implementing Entity

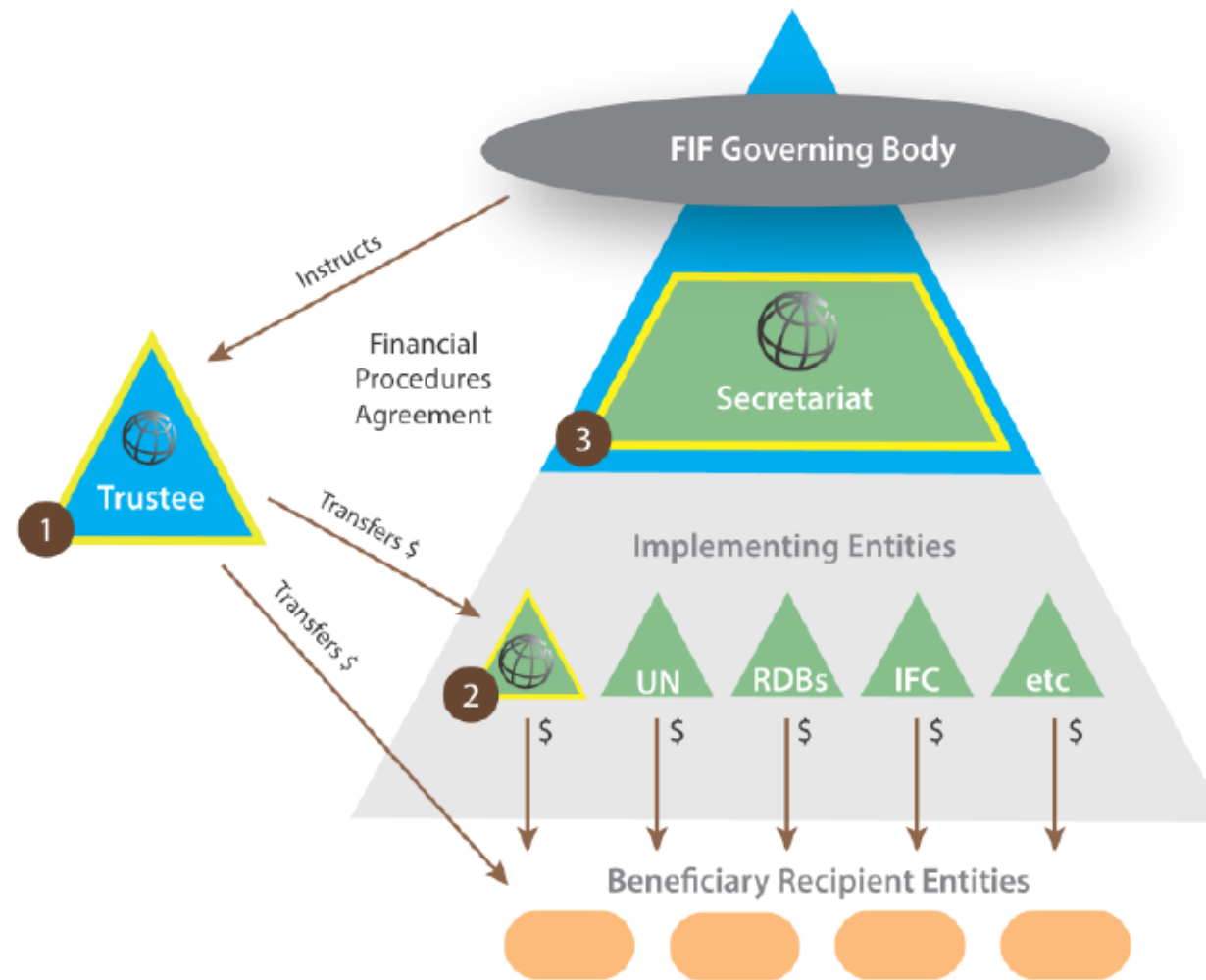
1 2

Examples include:
Green Climate Fund

Trustee, Host to Secretariat and an Implementing Entity


1 2 3

Examples include:
Global Environment Facility
Global Partnership for Education
Climate Investment Funds
Global Agriculture and Food Security Program
Global Concessional Finance Facility
Women Entrepreneurs Finance Initiative



GEF-8 SYSTEM OF TRANSPARENT ALLOCATION OF RESOURCES (STAR)

GEF TRUST FUND (\$5.33B)

<p>BIODIVERSITY</p> 	<p>CLIMATE CHANGE MITIGATION</p> 	<p>LAND DEGRADATION</p> 	<p>CHEMICALS & WASTE</p> 	<p>INTERNATIONAL WATERS</p> 
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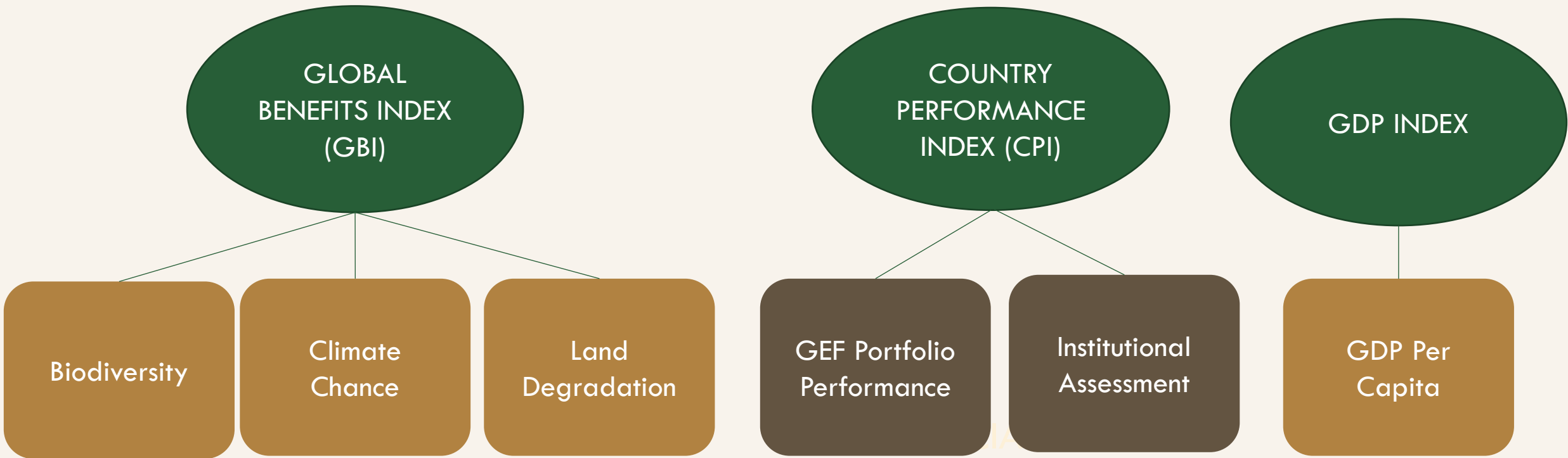
GEF-8 STAR allocation (\$2.43B)

Integrated Programs Incentive & Contributions
Enabling Activities, CBIT
Global & Regional Set-aside
Non-Grant Instrument (NGI)
Small Grants Program (SGP)
Innovations Window

COUNTRY	BIODIVERSITY	CLIMATE CHANGE MITIGATION	LAND DEGRADATION	TOTAL
Bangladesh	4.00	4.58	2.00	10.58
Bhutan	4.00	2.00	2.00	8.00
Cambodia	4.65	2.00	3.14	9.80
China	43.64	47.02	3.03	93.68
Cook Islands	4.00	2.00	2.00	8.00
Fiji	7.96	2.00	2.00	11.96
India	43.78	41.65	3.89	89.32
Indonesia	82.15	20.05	1.45	103.65
Kiribati	4.58	2.00	2.00	8.58
Lao People's Democratic Republic	6.75	2.00	2.15	10.90
Malaysia	19.90	5.01	1.41	26.32
Maldives	4.00	2.00	2.00	8.00
Marshall Islands	4.41	2.00	2.00	8.41
Micronesia (Federated States of)	5.15	2.00	2.00	9.15
Mongolia	4.72	1.60	3.77	10.08
Nauru	4.00	2.00	2.00	8.00
Nepal	5.19	2.00	2.13	9.33
Nive	4.00	2.00	2.00	8.00
Pakistan	5.74	7.35	4.68	17.77
Palau	4.00	2.00	2.00	8.00
Papua New Guinea	25.04	2.00	2.00	29.04
Philippines	45.51	5.45	1.80	52.76
Samoa	4.00	2.00	2.00	8.00
Solomon Islands	9.33	2.00	2.00	13.33
Sri Lanka	13.91	2.04	3.05	19.00

GEF-8 STAR FORMULA

$$\text{GBI}^{0.8*} \text{CPI}^{1.0*} \text{GDP}^{-0.16}$$



Funding envelope

Floors

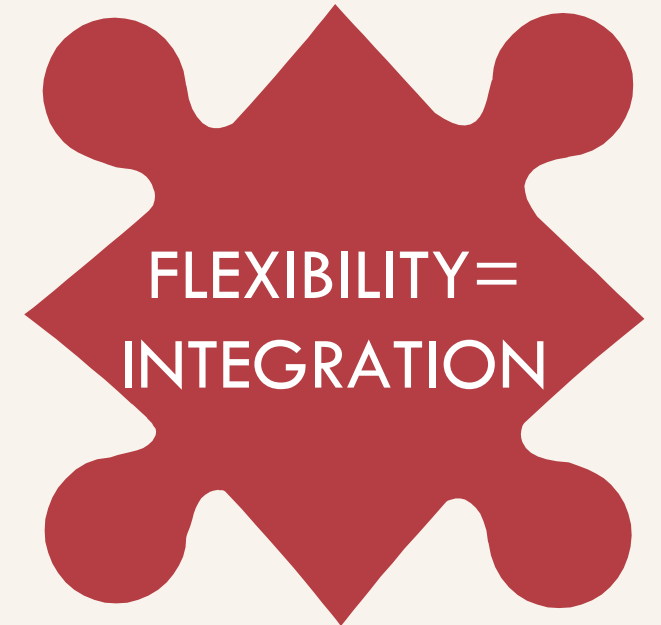
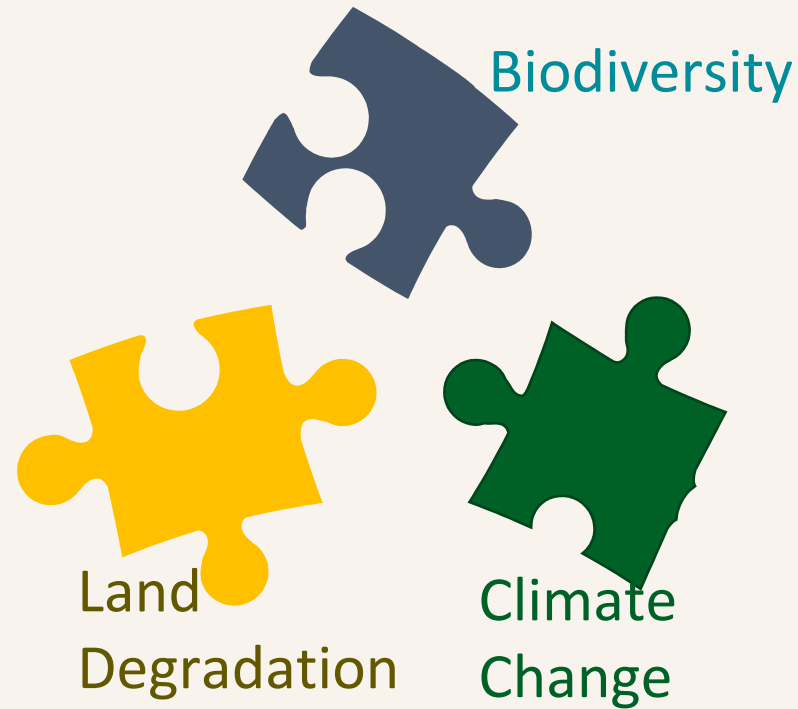
Index weight

Ceilings

Countries can move STAR allocated
resources across the 3 focal area lines



**FULL
FLEXIBILITY**





Context for GEF-8

GEF-8 strategy and programming directions

Integrated Programs

Focal Areas

Q&A

GLOBAL RESPONSES AND COMMITMENTS

to seek bold results by
2030 and beyond

Commitments by countries representing ~45% of the world's emissions to achieve **carbon neutrality** by 2050

Sustainably manage 100% of the **ocean** area under national jurisdiction by 2025

Commitment to prevent, halt and reverse the **degradation of ecosystems** - 350 million hectares of degraded landscapes into restoration

High ambition coalition commitment to bring 30% of **land and oceans** under protection

Phase out **POPs** controlled by the Stockholm Convention with time bound phase out dates during the period 2025 – 2036

Develop the Task Force on Nature-related **Financial Disclosures**

Phase out of **mercury** in products and industrial process by 2025



Calls for a GEF-8 Strategy that is

*systemic and
transformational and
responds to urgency
of raising ambition*

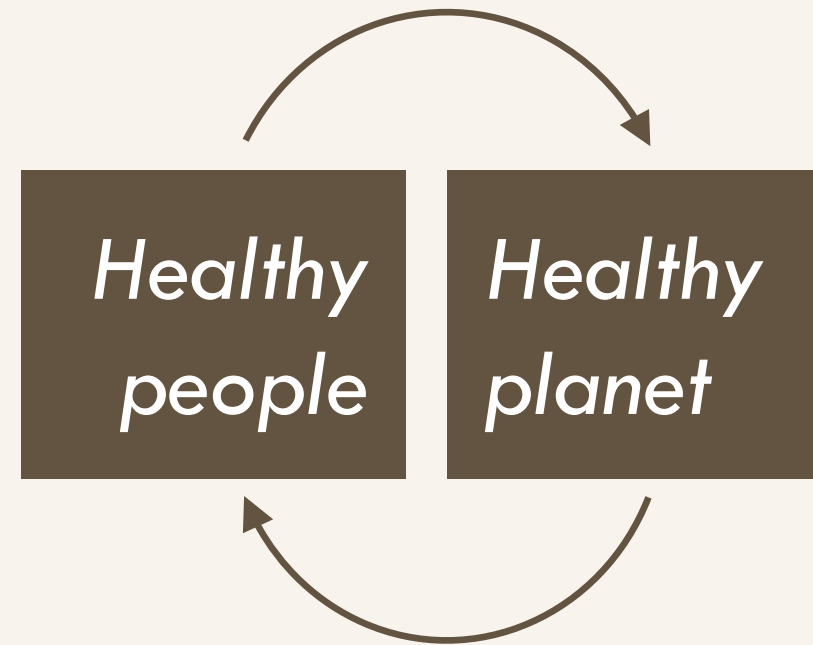


A longer-term vision for the GEF

To halt nature loss and ensure that the world is nature-positive by 2030 and carbon neutral and pollution-free by 2050



GEF-8 embracing a post-COVID-19 framework



...protecting nature and restoring health of the environment that can and needs to underpin the health and well-being of human societies.

GEF-8 FOCUS ON INTEGRATION FOR IMPACT AND SCALE

Pathway to Transformative Change for Blue and Green Recovery

Country projects and portfolios should focus on maximizing these characteristics:

Integration of actions across sectors, focal areas, or drivers

Address drivers of environmental degradation at global or regional scales;

Avoid leakage and promote policy coherence

Work across scales and sectors

Transformative Investments

Promote greater private sector engagement;

Innovate and take measured risk for higher return

Ensure Durable Outcomes

Design for resilience in the face of uncertainty

Build Institutional and financing to sustain impact

GEF-8: HEALTHY PLANET, HEALTHY PEOPLE

Unified action towards 2030 Goals and Commitments

FOCAL AREAS

Biodiversity

Climate change mitigation

Land degradation

International waters

Chemicals and waste

INTEGRATED PROGRAMS

Food Systems

Ecosystem Restoration

Sustainable Cities

Amazon, Congo, and Critical Forest Biomes

Circular Solutions to Plastic Pollution

Blue and Green Islands

Clean and Healthy Ocean

Greening Transportation Infrastructure Development

Net-Zero Nature-Positive Accelerator

Wildlife Conservation for Development

Elimination of Harmful Chemicals from Supply Chains

GLOBAL PROGRAMS

Mobilizing the Financial Sector for Environmental Goals through Blended Finance

Community Action for Global Transformation - Small Grants Program and Beyond

CROSS-CUTTING

Circular economy • Nature-based solutions • Gender responsiveness • Resilience • Private sector engagement



INTEGRATED PROGRAMS

GEF-8



GEF-8 INTEGRATED PROGRAMS

Pathway to Transformative Change for Blue and Green Recovery

Integrated programs are defined by sharing several of the following characteristics:

1

Integration of focal areas and approaches

2

Deliver **multiple** global environmental benefits

3

Complement country-level investments with **transboundary** action and impact at regional or global scales

4

Promote a global **platform** for coordination and technical support to country projects

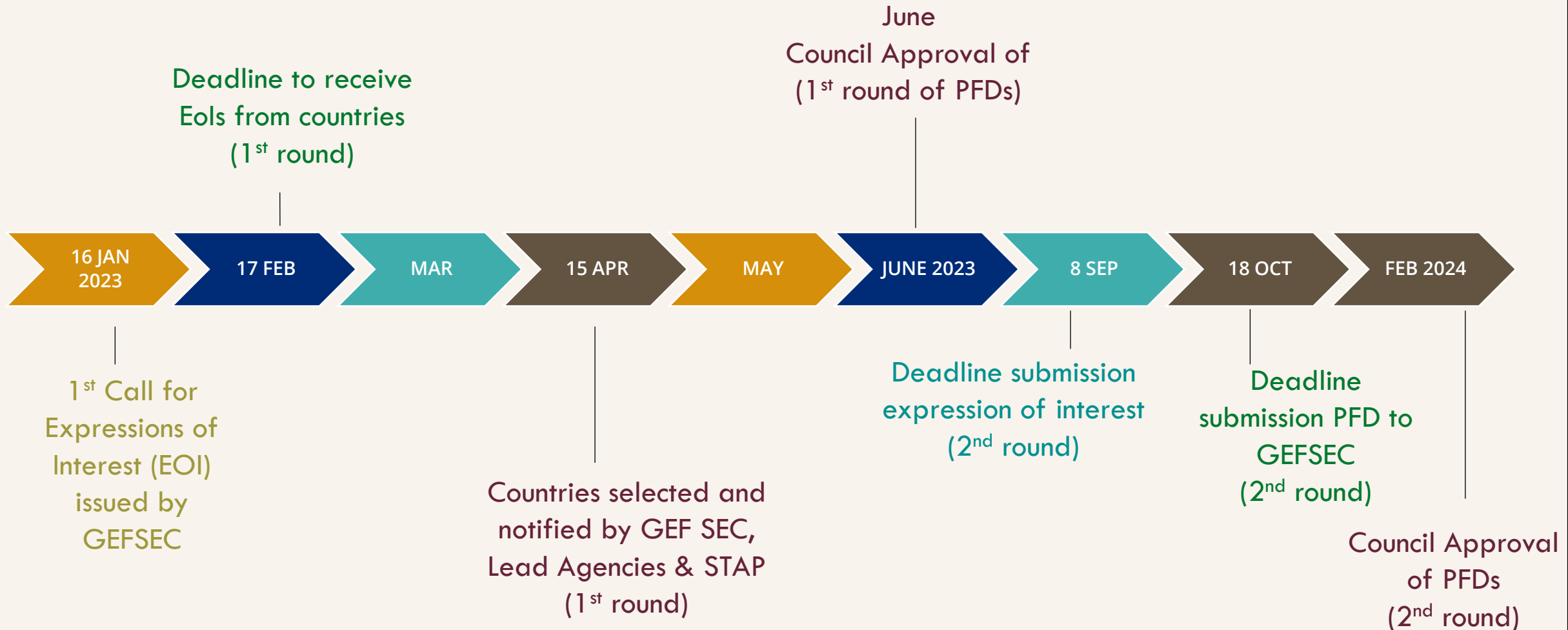
5

Provides incentives for **country** participation

6

Delivers more **outcomes** than individual projects on same topic

INTEGRATED PROGRAM PROCESS



INTEGRATED PROGRAM CHILD PROJECTS

West Africa Coastal Constituency

Critical Forest Biomes

Togo,
Guinea,
Nigeria,
Liberia,
Sierra Leone

Food Systems

Benin,
Ghana,
Nigeria

Ecosystem Restoration

Sierra Leone,
Cote d'Ivoire

Net Zero Nature Positive Accelerator

Cote d'Ivoire,
Nigeria

Circular Solutions to Plastic Pollution

Nigeria

Sustainable Cities

Benin

Wildlife Conservation for Development

Guinea



FOCAL AREAS

Sri Lanka

GEF-8

CLIMATE CHANGE

GOAL

Support developing countries to make transformational shifts towards net-zero GHG emissions and climate-resilient development pathways.

Major objectives

- 1. Innovation, technology transfer, and enabling policies** for mitigation options with systemic impacts.
 - 1.1. Accelerate the efficient use of energy and materials.*
 - 1.2. Enable the transition to decarbonized power systems.*
 - 1.3. Scale up zero-emission mobility of people and goods.*
 - 1.4. Promote Nature-based Solutions with high mitigation potential.*

- 2. Enabling conditions to mainstream mitigation concerns** into sustainable development strategies.
 - 2.1. Support capacity-building needs for transparency under the Paris Agreement through the CBIT.*
 - 2.2. Support relevant Convention obligations and enabling activities.*

BIODIVERSITY

GOAL

Globally significant biodiversity conserved, sustainably used, and restored.

Major objectives

To improve conservation, sustainable use and restoration of natural ecosystems.

To effectively implement the Cartagena and Nagoya protocols.

To increase mobilization of domestic resources for biodiversity.

Major contributions to GEBs and MEAs

Comprehensive implementation support for the Global Biodiversity Framework

Integrated landscape/seascape management.

Domestic resource mobilization.



LAND DEGRADATION

GOAL

To avoid, reduce, and reverse land degradation, desertification and mitigate the effects of drought.

Major objectives

Sustainable land management.
Landscape restoration.
Address Desertification, Land Degradation and Drought (DLDD), particularly in drylands.
Improve the enabling policy and institutional framework for LDN.

Major contributions to GEBs and MEAs

Specific objective on addressing DLDD issues.
Increased emphasis on land-based interventions for drought mitigation.



INTERNATIONAL WATERS



GOAL

Supporting nations in transboundary cooperation in shared marine and freshwater ecosystems through 3 step process:

- *Assess ecological & socioeconomic conditions*
- *Agree on a regional strategic action program (SAP)*
- *Implement the SAP*

Major objectives

Support **Large Marine Ecosystems** to accelerate Blue Economic Development.

Advance management in the Areas Beyond National Jurisdiction (**ABNJ**).

Enhance water security in **freshwater** ecosystems.

Major contributions to GEBs and MEAs

GEBs:

New or improved marine protected areas (**MPAs**)

More sustainable **fisheries** and aquaculture

Reduced **pollution**, including from wastewater, agricultural run-off and plastics

Strengthened **collaboration** among countries with shared water body

CHEMICALS AND WASTE

GOAL

Prevent pollution from harmful chemicals and waste particularly POPs and Mercury.

Major objectives

Policy reform to cleaner chemistry and eliminate existing waste.

Preventing a future build up of harmful chemicals and waste in the environment.

Eliminating harmful chemicals and waste in current waste streams and that are stockpiled in existing infrastructure and processes.

Major contributions to GEBs and MEAs

Focus on gaps preventing sound management and to prevent a future buildup of chemicals in the environment

Harmonized approaches across jurisdictions to allow transparency in supply chains



CARBON-NEUTRAL

POLLUTION-FREE

CLIMATE CHANGE MITIGATION

- GHG Emissions avoided or reduced
- Carbon stocks sequestered
- Carbon stocks secured

CHEMICALS AND WASTE

- Hazardous chemicals eliminated
- POPs / mercury reduced or eliminated

Ecosystem Restoration

Food Systems

Net-Zero Nature-Positive Accelerator

Blue and Green Islands

Circular Solutions to Plastic Pollution

Clean and Healthy Ocean

Sustainable Cities

Elimination of hazardous Chemicals from Supply Chains

LAND DEGRADATION

- Area of habitats and landscapes restored
- Area under sustainable management increased

Amazon, Congo and Critical Forest Biomes

Wildlife Conservation for Development

Greening Transportation Infrastructure Development

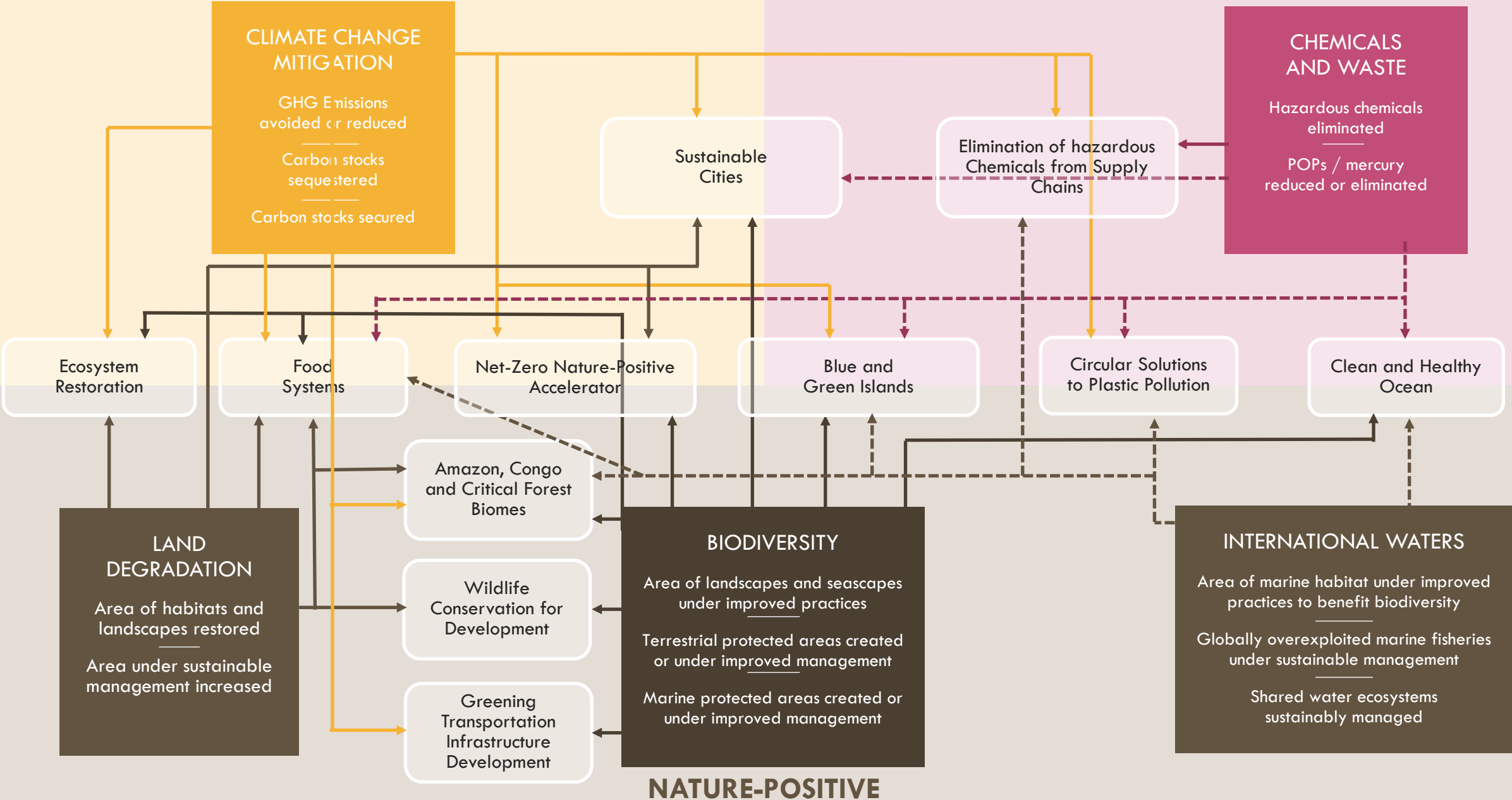
BIODIVERSITY

- Area of landscapes and seascapes under improved practices
- Terrestrial protected areas created or under improved management
- Marine protected areas created or under improved management

INTERNATIONAL WATERS

- Area of marine habitat under improved practices to benefit biodiversity
- Globally overexploited marine fisheries under sustainable management
- Shared water ecosystems sustainably managed

NATURE-POSITIVE



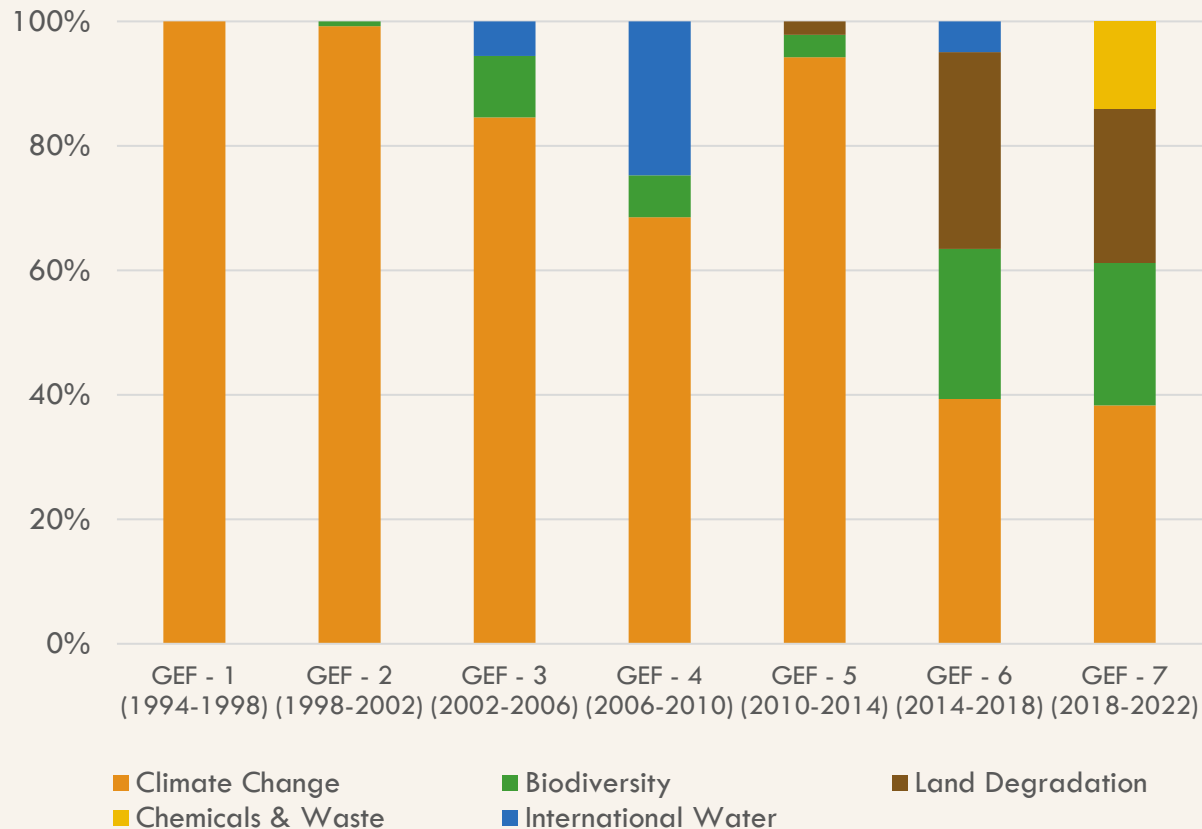
Blended Finance Global Program (Non-Grant Instrument)

Goal

Mobilize private sector investment in projects with high potential to generate GEBs

Definition

Investment has potential for generating reflows



- **GEF has been a leader in Blended finance since its inception.** Initially focusing on renewable energy and energy efficiency but lately moving to “frontier” areas such as land degradation, biodiversity, and international waters **where private sector investment is more scarce.**
- In GEF-7, the blended finance initiative became the **Non-Grant Instrument Program (NGI Program)** with USD 136 million allocated and **USD 122.6 million awarded** for 10 projects with co-financing ratio of 20:1
- In GEF-8, the allocation is **USD 196 million.**
- **There is high demand for blended finance.** GEF agencies propose investments to access more than four times available funding; selection is highly competitive.



Questions?

Full-Sized Project (FSP): over US\$2M

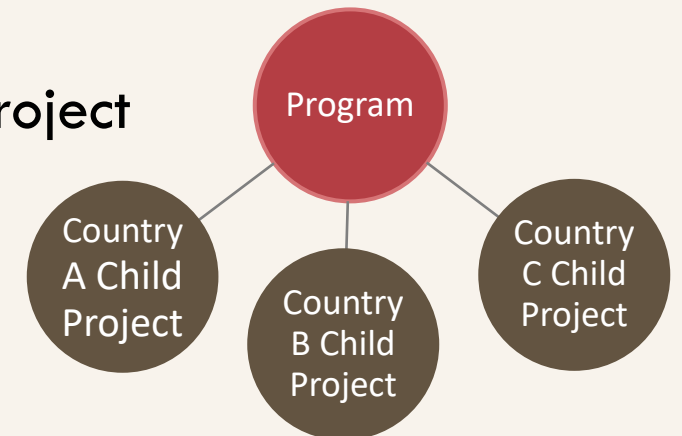
Approval by **Council** (twice a year & intersessional by mail)

Medium-Sized Project (MSP): US\$2M or less

Approval by **GEF CEO** (on a rolling basis)

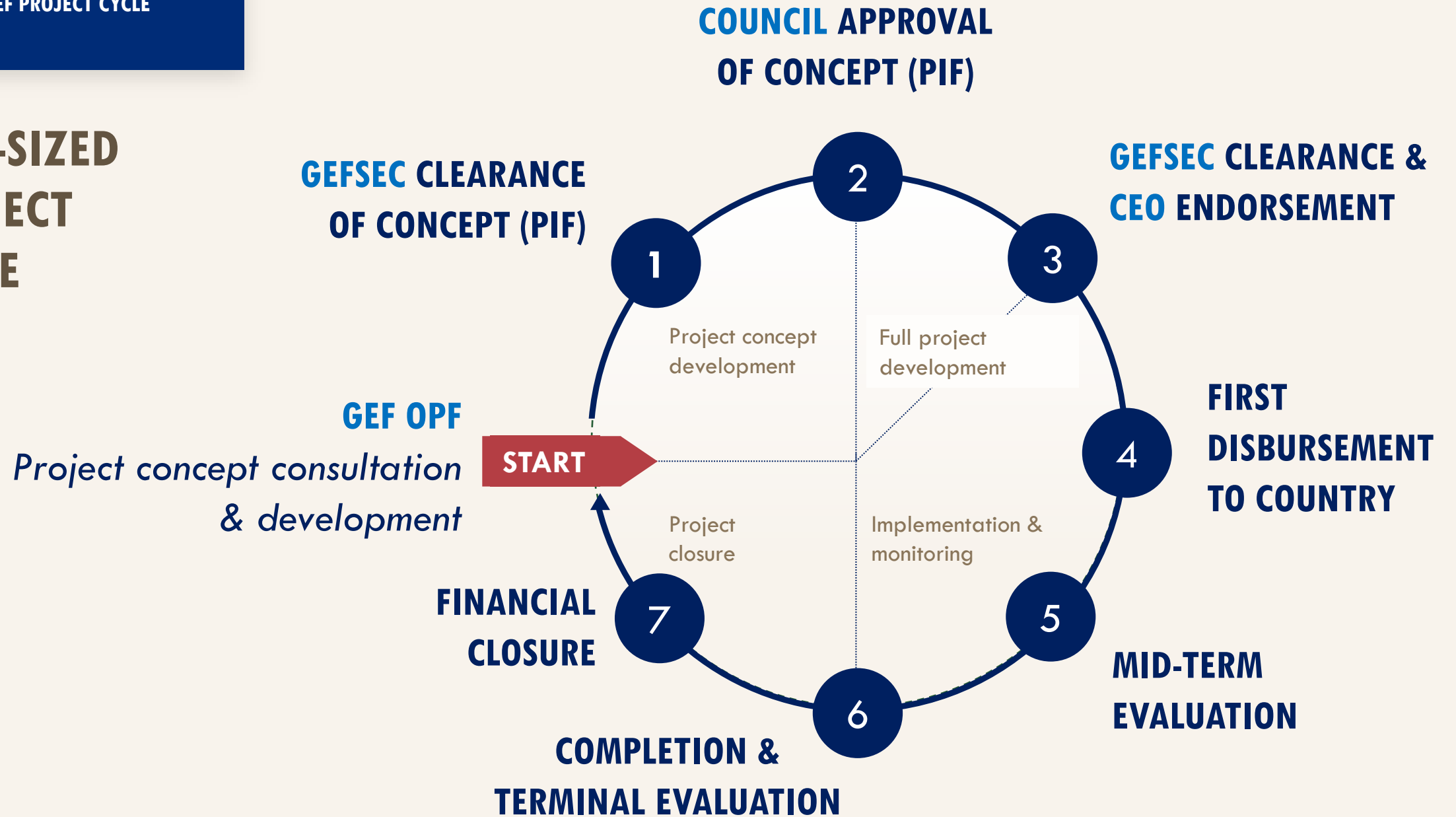
Program: longer term and strategic arrangement of individual interlinked projects that aim at achieving large-scale impact

Child Project: an individual project under Program



**PROJECT
MODALITY**

FULL-SIZED PROJECT CYCLE



PROJECT CANCELLATION

FULL-SIZED PROJECT

COUNCIL APPROVAL OF PROJECT CONCEPT (PIF)

*Project cancellation if CEO Endorsement Request (full project) not **submitted** in **12 months***

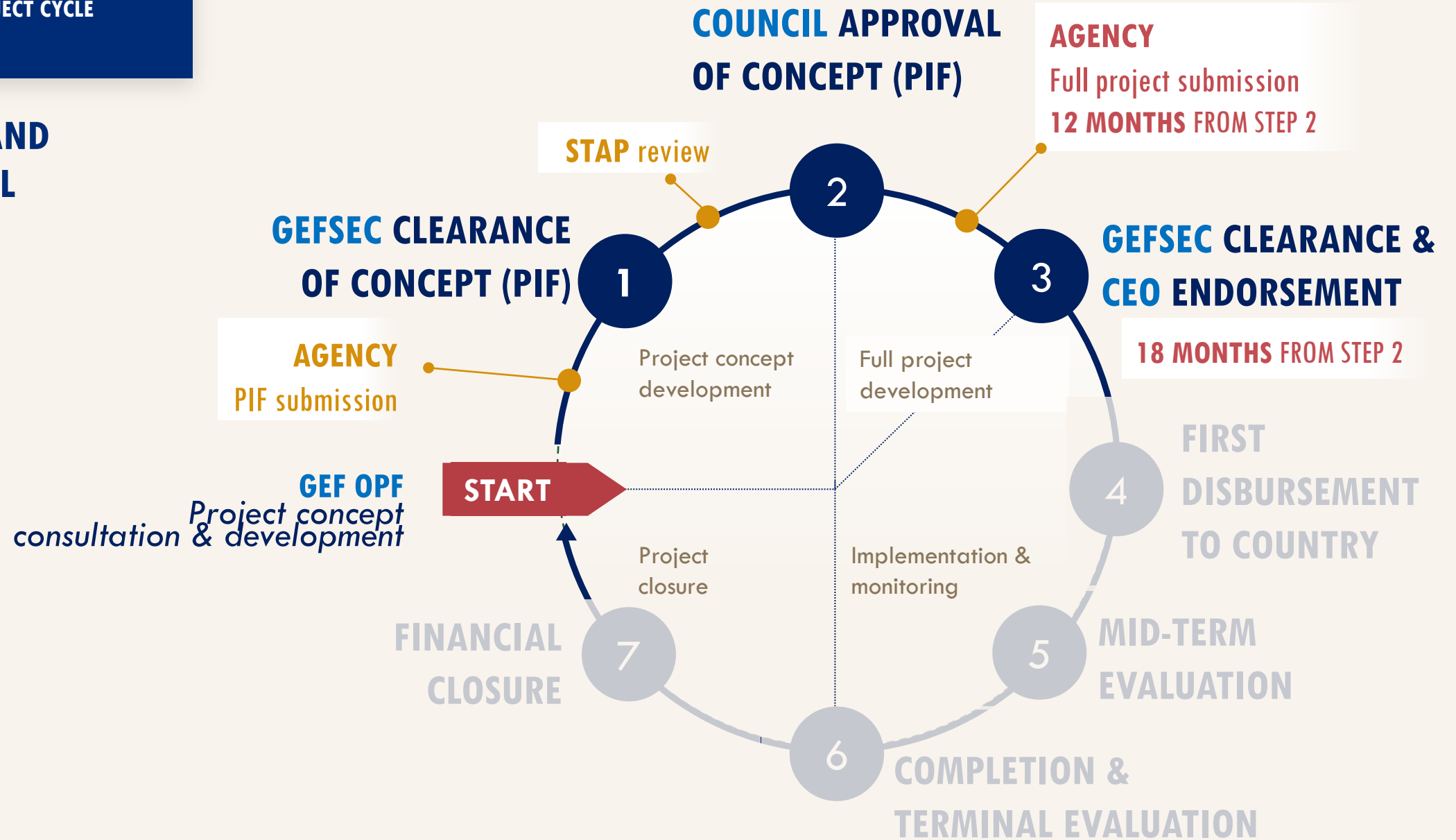
*Project cancellation if CEO Endorsement (final approval step) not **obtained** in **18 months***

SOFT DEADLINE

HARD DEADLINE

REVIEW AND APPROVAL PROCESS

FULL-SIZED PROJECT CYCLE



PROJECT CANCELLATION POLICY

FULL-SIZED PROJECT

**COUNCIL APPROVAL
OF CONCEPT (PIF)**

12 months
**CEO Endorsement
Request Submission**

18 months
CEO Endorsement

Unable to **SUBMIT CEO
Endorsement Request** in time?

OFP or **Agency** (for Global/Regional projects) notifies the GEF CEO **prior to** the submission deadline.

Unable to **OBTAIN
CEO Endorsement** in time?

OFP or **Agency** (for Global/Regional projects) submits Extension Request to the GEF CEO **prior to** the deadline.
GEF CEO approves **only in an extraordinary event**, (e.g., war, pandemic) one-time extension up to 12 months.

SEPARATION OF PROJECT IMPLEMENTATION & EXECUTION

Implementation entails the **oversight** of project execution to ensure that the project is being carried out in accordance with agreed standards & requirements.



Execution refers to the **management & administration** of the day-to-day activities of projects in accordance with specific project requirements in an agreement with the GEF Agency.



Fiduciary Standards & Agency Fee Policy mandate **separation** of implementation & execution functions to:

- avoid conflict of interest
- promote country ownership
- build capacity of national executing entities



GEF-8 RESULTS MEASUREMENT FRAMEWORK

AND HOW TO MONITOR PROJECTS

OUTLINE

- 1 | The GEF-8 Results Measurement Framework
- 2 | Project M&E Framework

OUTLINE

- 1 | The GEF-8 Results Measurement Framework
- 2 | Project M&E Framework

We are looking to boost GEF-8 shared impact

Assisting the GEF in delivering on its priorities



Increasing **impact** on the environment



Enhance **speed and quality**



Better measuring our **shared impact** over time



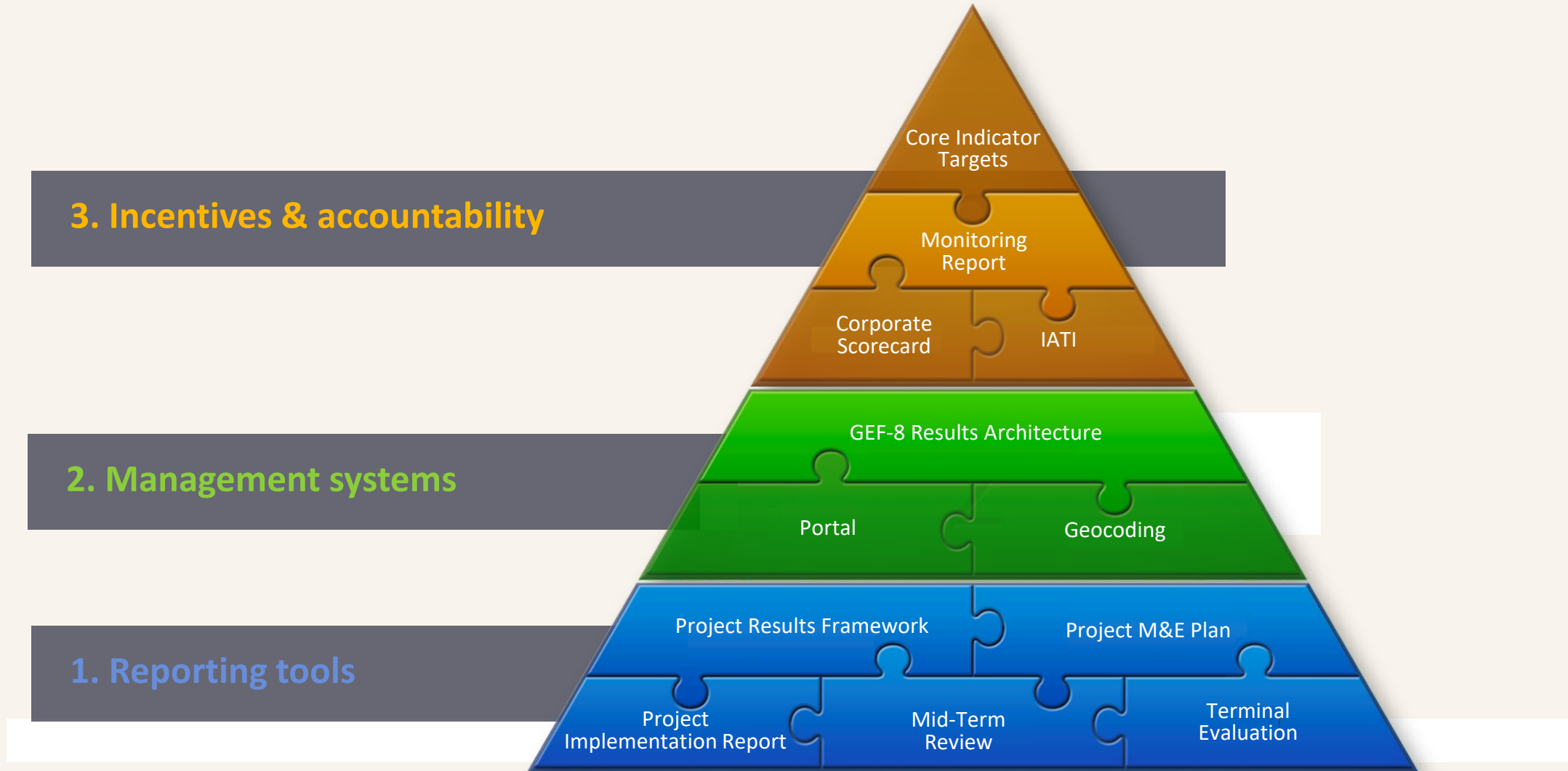
Communicate **institutional priorities**



Identify **lessons** from the past to guide the future

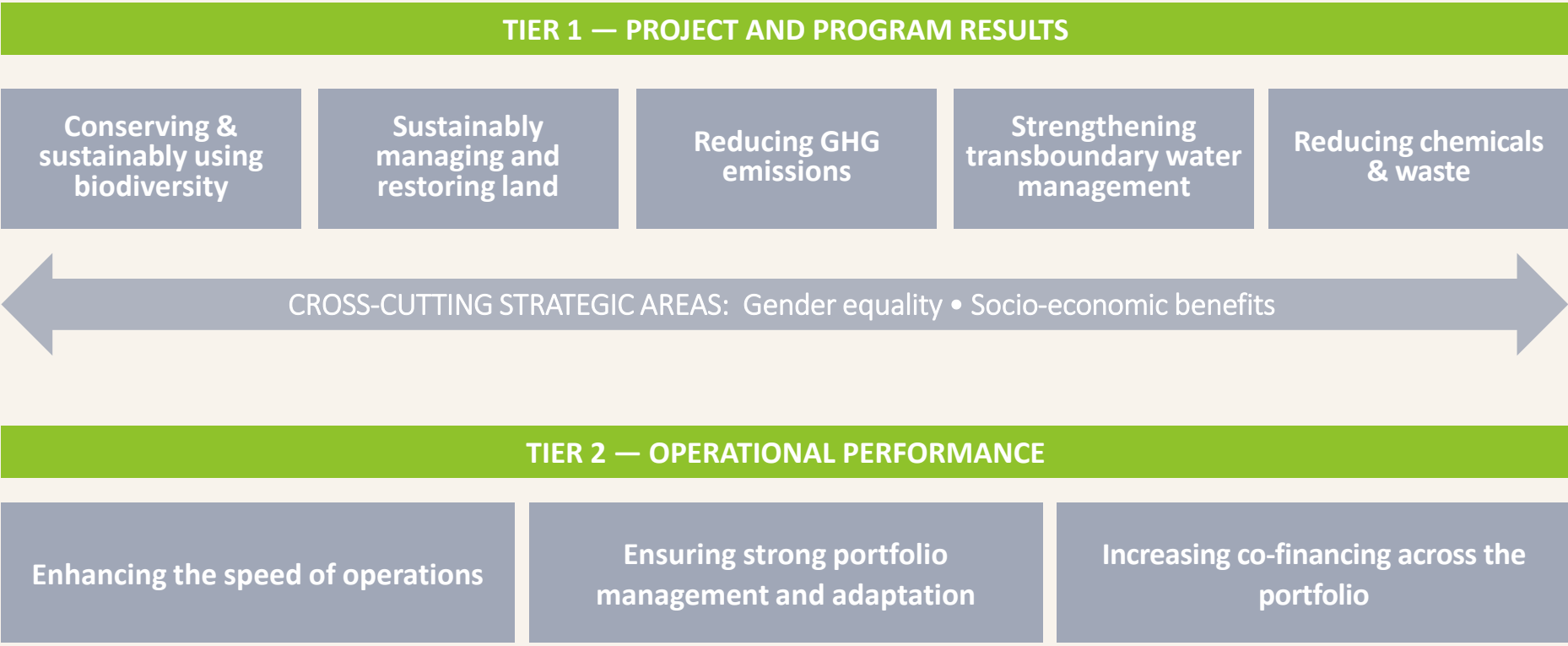
Expanding from GEF-7 achievements

A suite of systems, processes and practices to manage for results



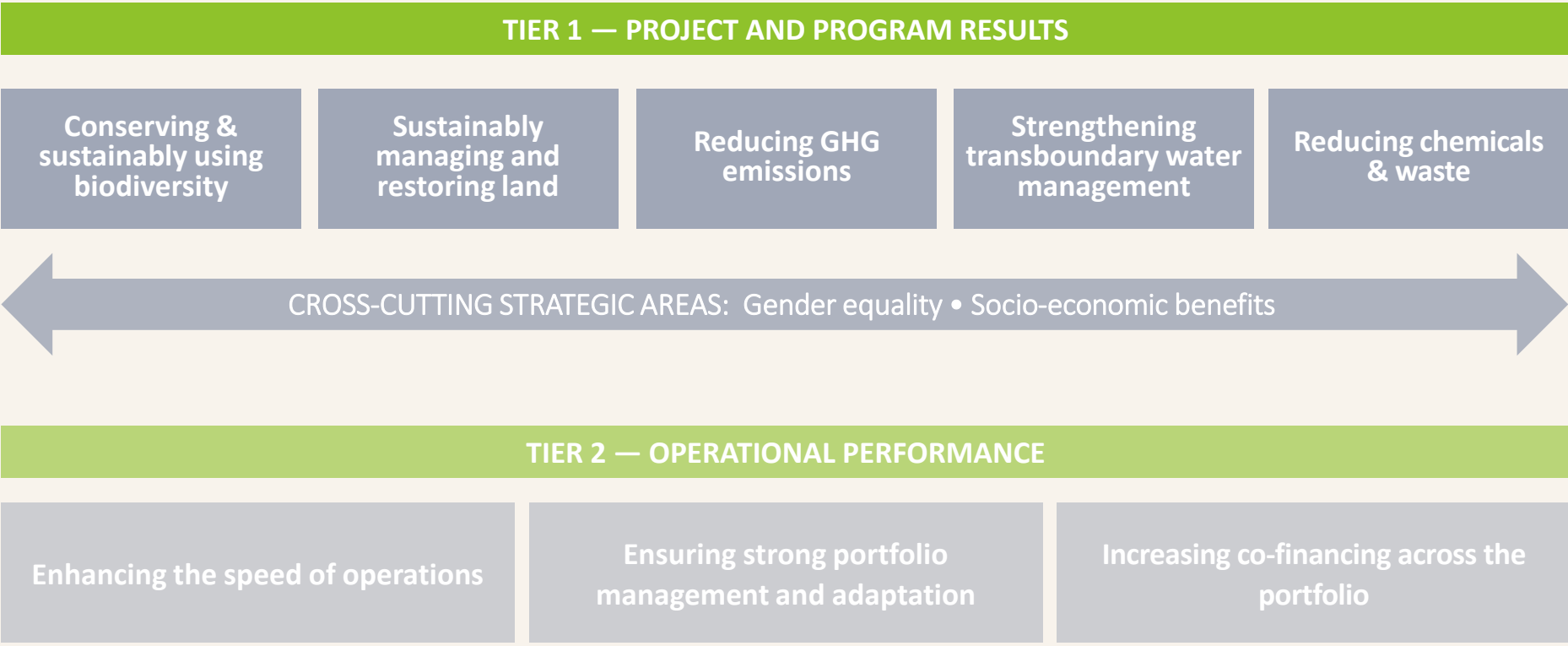
The GEF-8 RMF strengthens the focus on delivering results

Increasing strategic focus on key programming areas



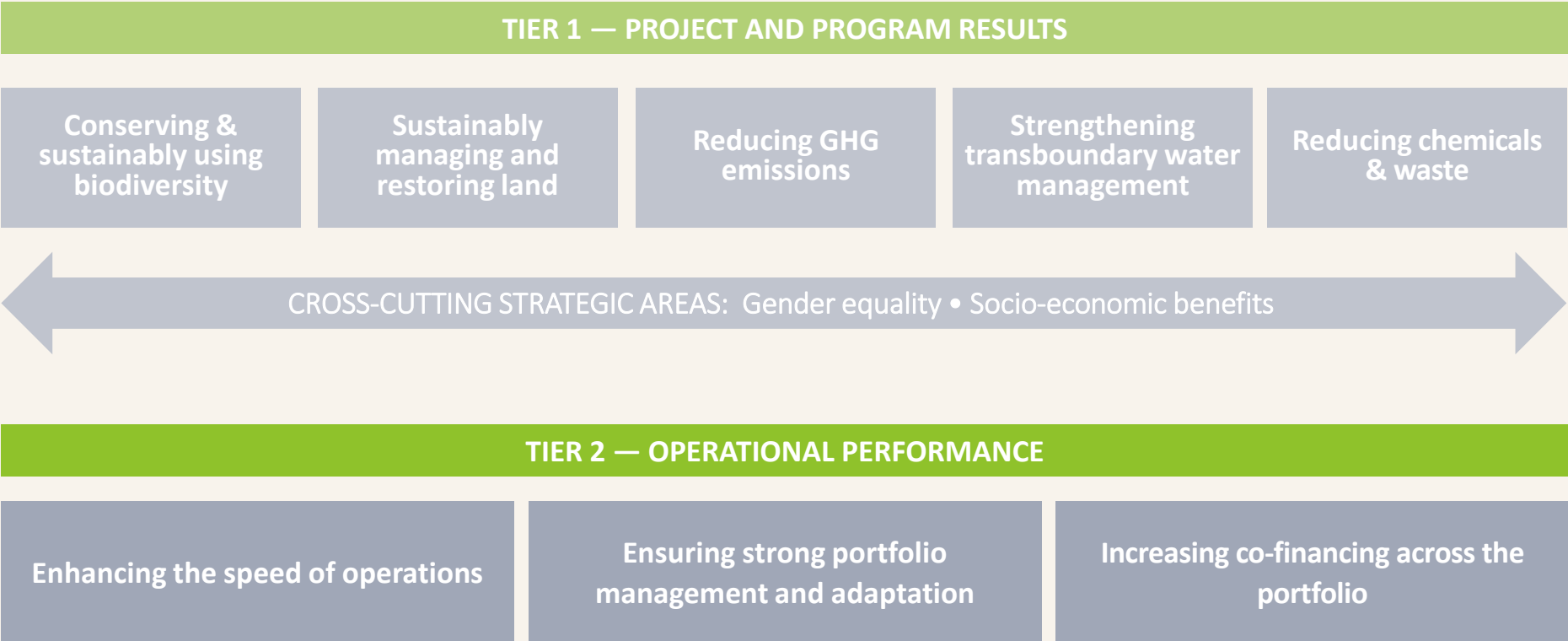
The GEF-8 RMF strengthens the focus on delivering results

Increasing strategic focus on key programming areas



Focusing on metrics that boost the partnership's impact

Continuing the Portfolio Scorecard implementation



Core indicators increase the focus on strategic priorities

Aligned to environmental challenges



Terrestrial protected areas for **conservation**



Marine protected areas for **conservation**



Area of **landscapes** restored



Area of **landscapes** under improved practices



Area of **marine habitat** under improved practices



Greenhouse Gas Emissions Mitigated



Number of **shared water ecosystems** under cooperative management



Over-exploited **marine fisheries** moved to more sustainable levels



Reduction, destruction, elimination and **avoidance of chemicals**



Reduction, **avoidance of emissions of POPS** to air

SOCIO-ECONOMIC CO-BENEFIT



Number of **direct beneficiaries** disaggregated by **gender**



30+ Sub-indicators support and inform core indicators

They include disaggregated and contextual indicators

- ▶ *Core indicator* —Reduction, elimination and avoidance of **chemicals of global concern and their waste** (metric tons of toxic chemicals reduced)

AGGREGATE UP TO CORE INDICATOR

- Solid and liquid Persistent Organic Pollutants (POPs) and POPs containing materials and products removed or disposed (POPs type)
- Quantity of mercury reduced
- Hydrochlorofluorocarbons reduced or phased out

BRING CONTEXT TO CORE INDICATOR

- Number of countries with legislation and policy implemented to control chemicals and waste
- Number of low-chemical/non-chemical systems implemented, particularly in food production, manufacturing, and cities



Results on Gender

Gender policy

- ▶ Enhance accountability and compliance
- ▶ Take gender into account during project preparation
- ▶ Action, results and lessons during implementation
- ▶ Conduct gender analysis and action plan

Reporting on gender

- ▶ Access and control of natural resources
- ▶ Improve of women participation in decision making
- ▶ Socio economic benefits and services for women

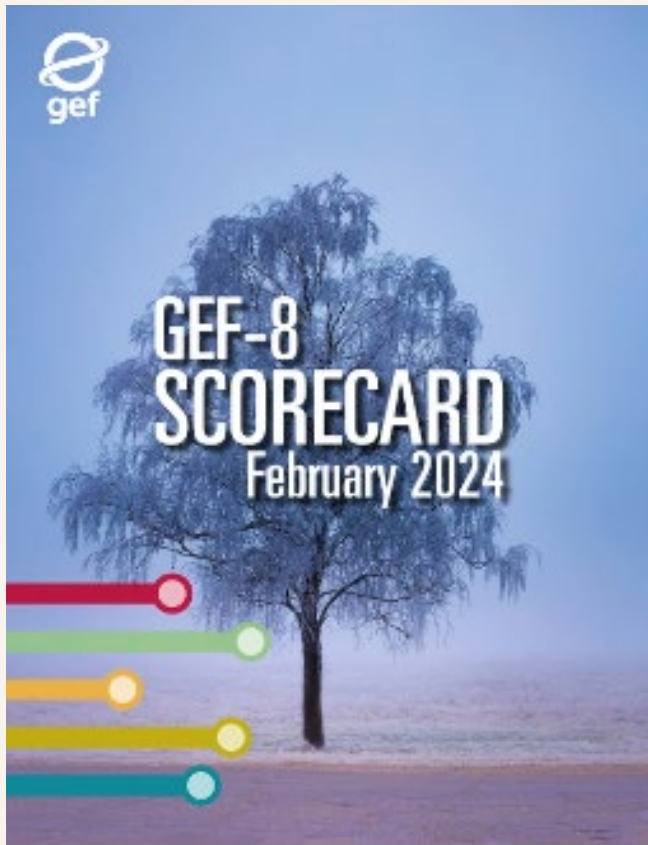
GEF-8 TARGETS & EXPECTED CONTRIBUTION FROM INTEGRATED PROGRAMS

CORE INDICATOR	GEF-8 TARGETS	EXPECTED IP CONTRIBUTION (%)
CONSERVING & SUSTAINABLY USING BIODIVERSITY		
1 Terrestrial protected areas created or under improved management	150 million ha	49
2 Marine protected areas created or under improved management	100 million ha	48
4 Area of landscapes under improved practices	195 million ha*	51
5 Area of marine habitat under improved practices to benefit biodiversity	70 million ha	69
SUSTAINABLY MANAGING AND RESTORING LAND		
3 Area of land and ecosystems under restoration	10 million ha	64
REDUCING GHG EMISSIONS		
6 Greenhouse Gas emissions mitigated	1850 million metric tons of CO ₂ e	51
STRENGTHENING TRANSBOUNDARY WATER MANAGEMENT		
7 Shared water ecosystems under new or improved cooperative management	40	18
8 Globally over-exploited marine fisheries moved to more sustainable levels	2.1 million metric tons	1
REDUCING CHEMICALS AND WASTE		
9 Chemicals of global concern and their waste reduced	300 thousand metric tons	17
10 Persistent organic pollutants to air reduced	5900 grams of toxic equivalent	33

GEF-8 RMF — Key Documents

Ensuring a consistent use of Core Indicators and approach to reporting

GEF-8 PROGRESS



ANNUAL UPDATE


FY2023
Monitoring Report

GUIDELINES

Implementation of
the GEF-8
Results Measurement
Framework


The GEF Partnership has achieved significant impact

Tangible results across environmental areas



BIODIVERSITY

79.5 million hectares of protected areas created or managed sustainably



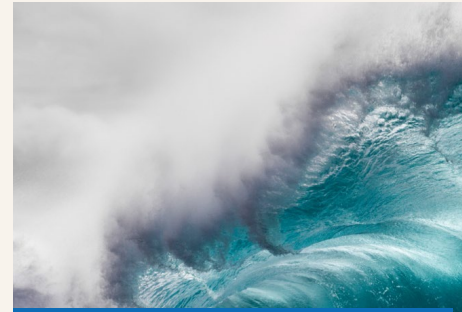
RESTORE LAND

114.3 million hectares of land under sustainable land management



MITIGATE CLIMATE CHANGE

1,610 million tons of CO₂e in greenhouse gas emissions expected to be reduced



MANAGE INTERNTL. WATERS

22 shared water ecosystems under cooperative management



REDUCE CHEMICALS & WASTE

65.8 thousand tons of chemicals of global concern and their waste reduced

WE HAVE LOCATED THE ACTIVITIES OF 1000+ PROJECTS

We have developed an interactive platform: **GEF Geospatial Platform**

<https://www.thegef.org/maps>



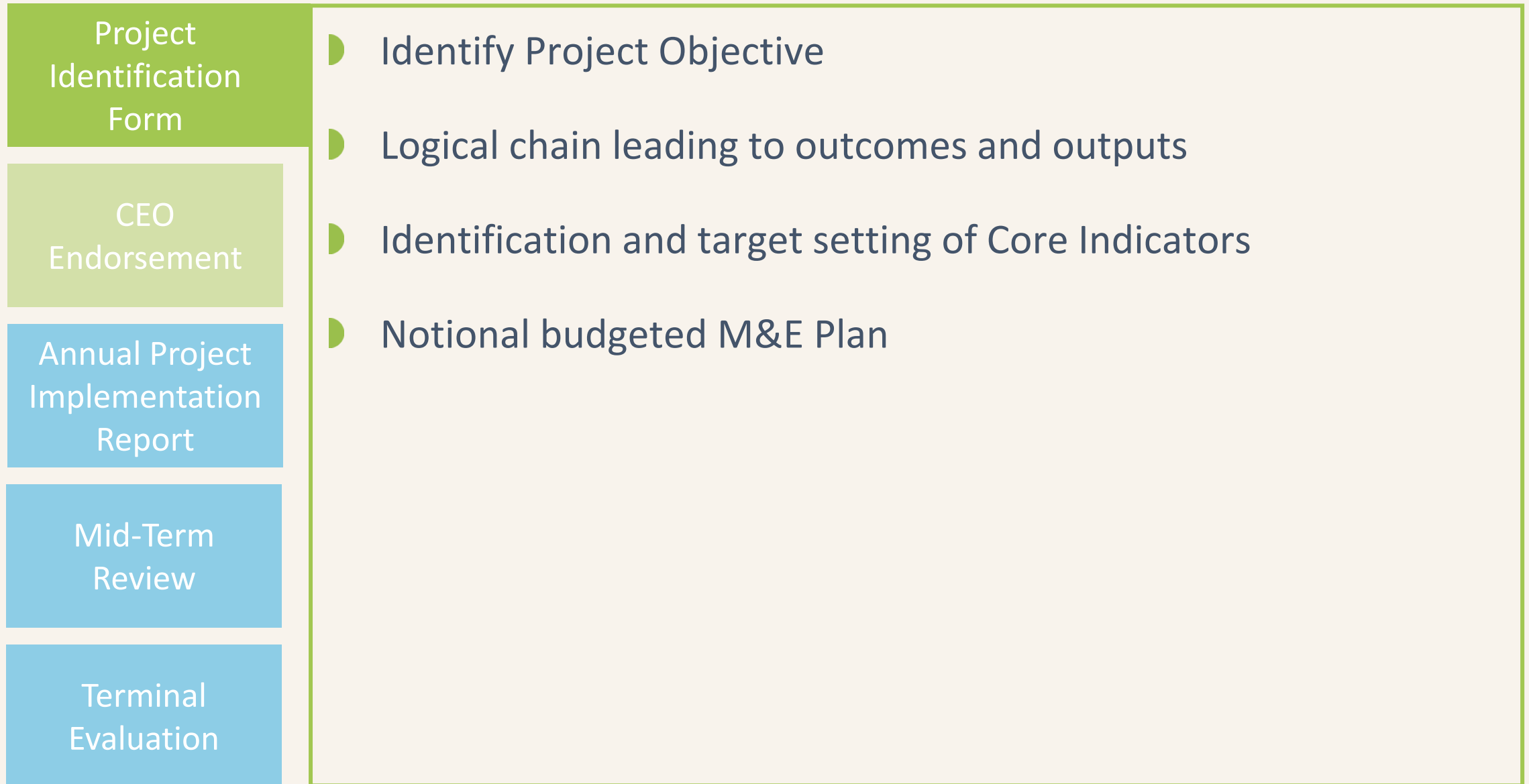
OUTLINE

- 1 | The GEF-8 Results Measurement Framework
- 2 | Project M&E Framework

WHAT IS MONITORING?

- ▶ Starts at the project design stage
- ▶ Standardized data collection and analysis on specific indicators
- ▶ Continuous and systematic in-house function
- ▶ Provides information on progress in the achievement of agreed objectives and the use of allocated resources
- ▶ System, structure and processes

The monitoring policy tracks implementation progress



The monitoring policy tracks implementation progress

Project
Identification
Form

CEO
Endorsement

Annual Project
Implementation
Report

Mid-Term
Review

Terminal
Evaluation

- ▶ Full results framework assessing the logical achievement of project objective, with outcomes and outputs
 - ▶ Indicators include baselines and targets
- ▶ Final Core Indicator targets informed by preparation
- ▶ Full M&E Plan
 - ▶ Plan to collect data: source, methodology, frequency, resp. entity
 - ▶ Timeline of activities (MTRs, TEs)
 - ▶ Budget

The monitoring policy tracks implementation progress

Project
Identification
Form

CEO
Endorsement

Annual Project
Implementation
Report

Mid-Term
Review

Terminal
Evaluation

Update on key progress indicators:

- ▶ Project status
- ▶ Disbursement
- ▶ Ratings—Implementation Progress, Development Outcome and Risk
- ▶ Expected MTR and Terminal Evaluation dates
- ▶ Indicators include baselines and targets

Qualitative update

- ▶ Project implementation progress and challenges
- ▶ Gender plan, Stakeholders engagement and Knowledge activities

The monitoring policy tracks implementation progress

Project
Identification
Form

CEO
Endorsement

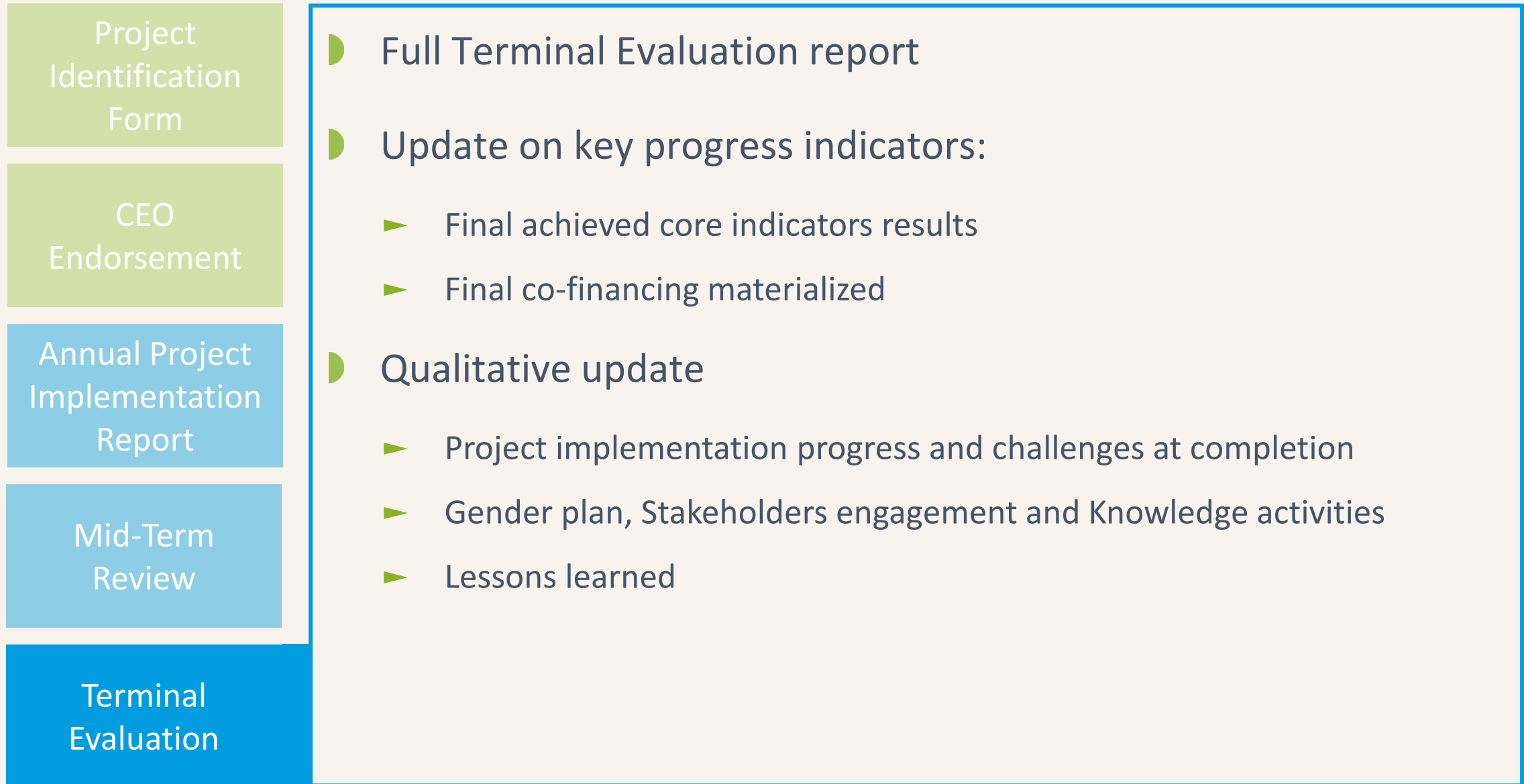
Annual Project
Implementation
Report

Mid-Term Review

Terminal
Evaluation

- ▶ Full MTR report
- ▶ Update on key progress indicators:
 - ▶ Actual core indicators results achieved
 - ▶ Progress in materializing co-financing
- ▶ Qualitative update
 - ▶ Project implementation progress and challenges
 - ▶ Gender plan, Stakeholders engagement, Environmental and social action plan and Knowledge activities
 - ▶ Lessons learned

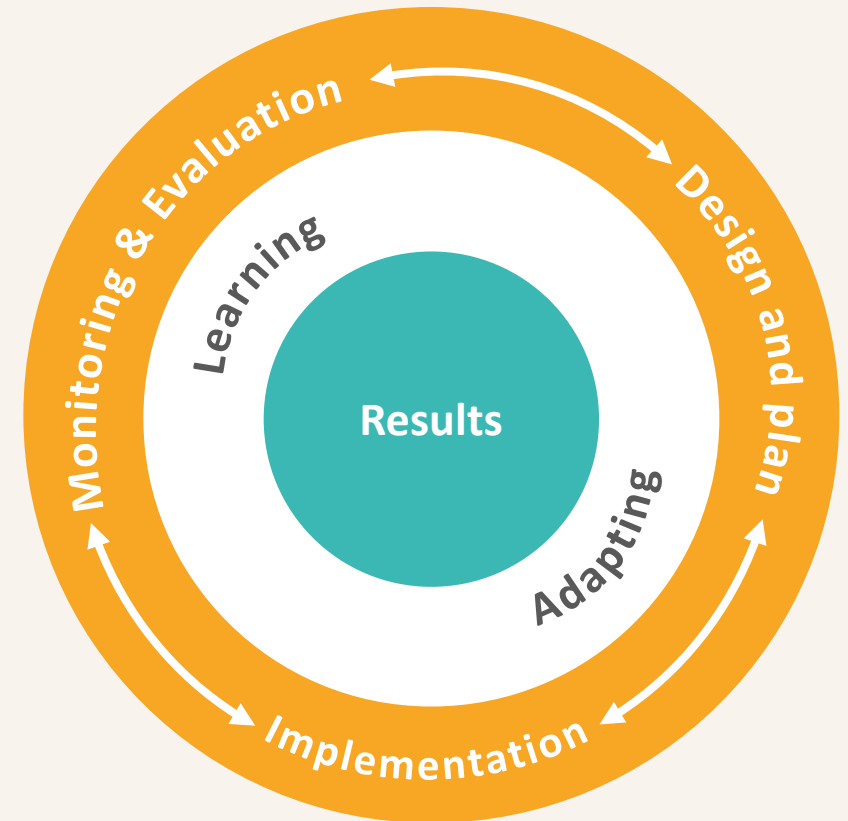
The monitoring policy tracks implementation progress



Strengthening M&E quality, Promoting adaptation

Designing sound M&E frameworks and promoting adaptation

- ▶ Continue promote the use of theories of change to enhance learning and evaluability
- ▶ Design Impact Program M&E plan to facilitate aggregation across projects
- ▶ Better track adaptation during implementation
- ▶ Encourage the use of Mid-Terms Reviews for learning and solving implementation problems



THANK YOU



GEF POLICY FRAMEWORK



ENVIRONMENTAL AND SOCIAL SAFEGUARDS

STAKEHOLDER ENGAGEMENT

GENDER EQUALITY

KNOWLEDGE AND LEARNING

CONFLICT RESOLUTION SYSTEM



ENVIRONMENTAL AND SOCIAL SAFEGUARDS

OBJECTIVE

To enhance the environmental and social outcomes of GEF-financed projects

MINIMUM REQUIREMENTS

to identify and address environmental and social risks and potential impacts in GEF projects and programs



Anticipate social and environmental risks and impacts



Plan to avoid or mitigate risks and impacts



Manage and monitor implementation



Respond to issues as they arise

ENVIRONMENTAL AND SOCIAL SAFEGUARDS



- Climate Change/ Disaster Risks
- Disability Inclusion

- Disadvantaged or Vulnerable Individuals or Groups
- Adverse Gender related Impacts (gender-Based Violence)

ENVIRONMENTAL AND SOCIAL SAFEGUARDS

SAFEGUARDS BY STEP

PROJECT CONCEPT (PIF)

- Screen project to identify environmental and social risks
- Disclose relevant documents and inform/consult stakeholders
- Define preliminary project risk rating
- Describe information on the types of risks
- Provide any early screening reports and plans to address identified risks

PROJECT DEVELOPMENT (CEO ENDORSEMENT)

- Assess environmental and social risks and potential impacts
- Disclose relevant documents and inform/consult Stakeholders
- Provide overall project or program risk rating
- Describe types of risks and risk ratings
- Provide any assessment reports

PROJECT MONITORING & REPORTING

- Supervise the implementation of environmental and social management measures
- Monitor environmental and social risks and any revisions to identified risks
- Report on implementation of management measures

STAKEHOLDER ENGAGEMENT

OBJECTIVE

To promote the inclusive and meaningful participation of stakeholders in gef's governance and operations

REQUIREMENTS *GEF's Operational Policies "shall provide for full disclosure of all non-confidential information, and consultation with, and participation as appropriate of, major groups and local communities, throughout the project cycle."*

(Paragraph 5 of GEF Instrument)



STAKEHOLDER ENGAGEMENT

ENGAGEMENT PRINCIPLES

- Constructive, responsive, accountable and transparent
- Fair, balanced, and inclusive participation
- Sustained commitment and action
- Supported by appropriate documentation and information

ENGAGEMENT BY STEP

PROJECT CONCEPT (PIF)

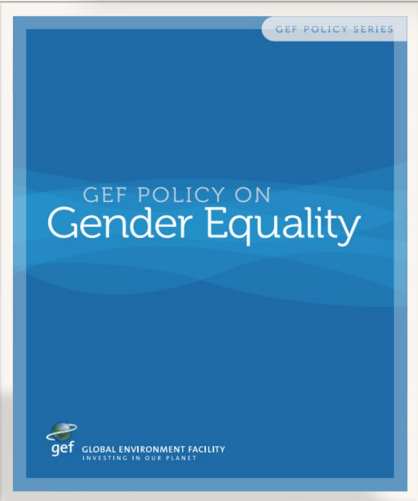
- Provide a description of any consultations conducted during project development
- Provide information on how Stakeholders will be engaged and means of engagement throughout the project cycle

PROJECT DEVELOPMENT (CEO ENDORSEMENT/APPROVAL)

- Provide Stakeholder Engagement Plans (SEP) or equivalent documentation
 - *Stakeholders who have been and will be engaged*
 - *Means of engagement*
 - *Dissemination of information*
 - *Roles and responsibilities*
 - *Resource requirements*
 - *Timing of engagement*

PROJECT MONITORING & REPORTING

- Report progress, challenges and outcomes of the implementation of stakeholder engagement



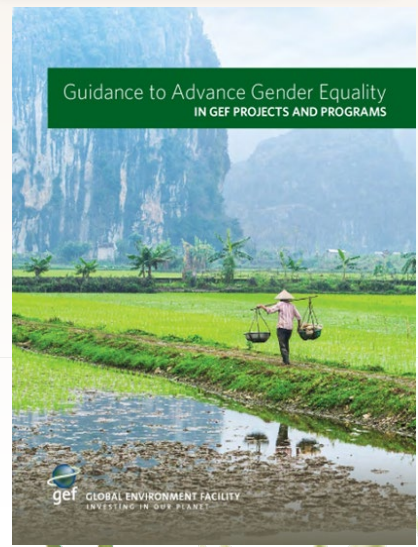
Gender equality and environmental actions

Mutually supportive
Co-benefits

Policy

Catalyst for gender-responsive environmental actions

Driving ambition and transformation



To promote gender equality means...



Developing policies, plans, strategies with **gender experts and women's contributions**

Including **women in leadership positions or decision-making** roles

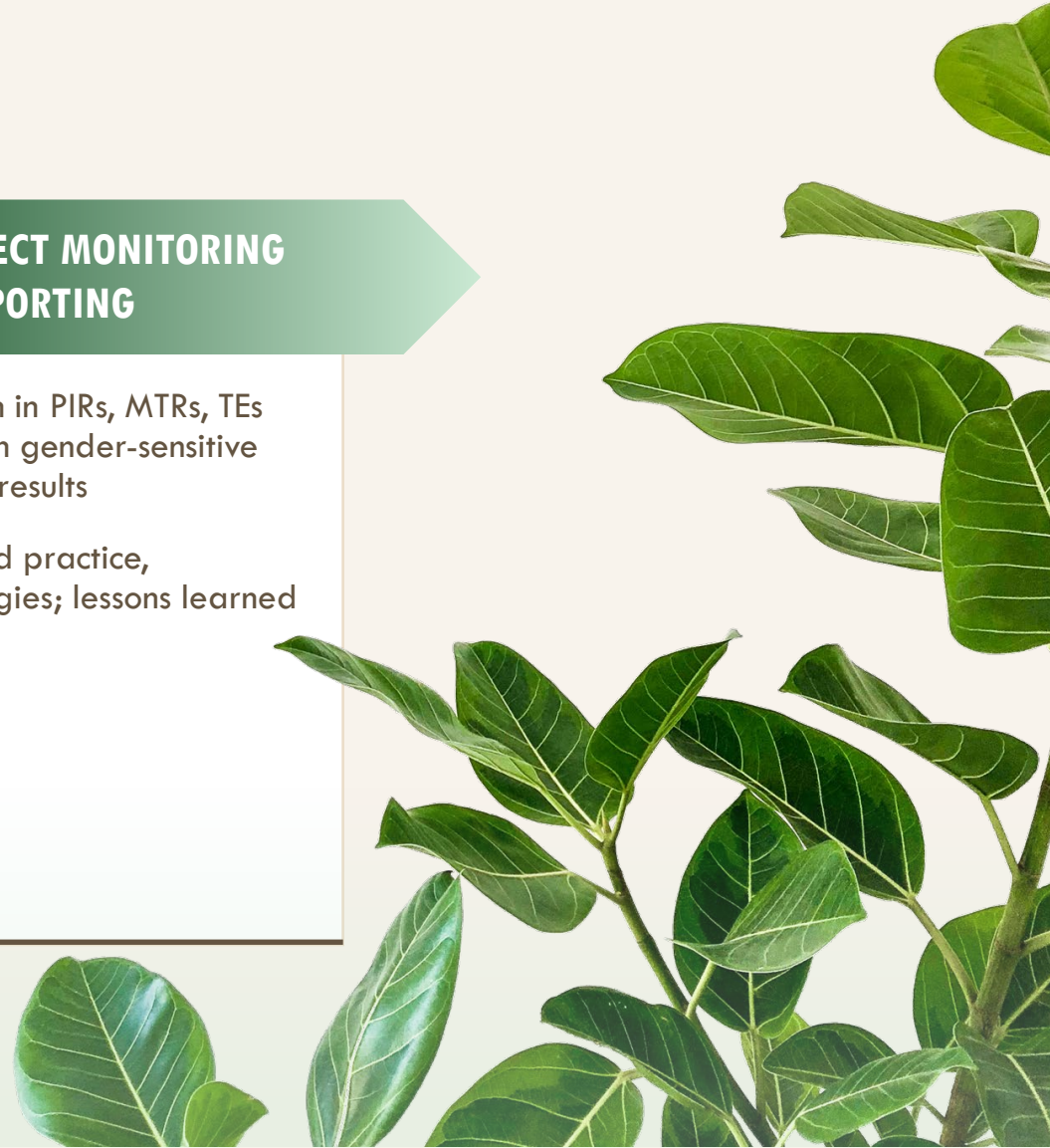
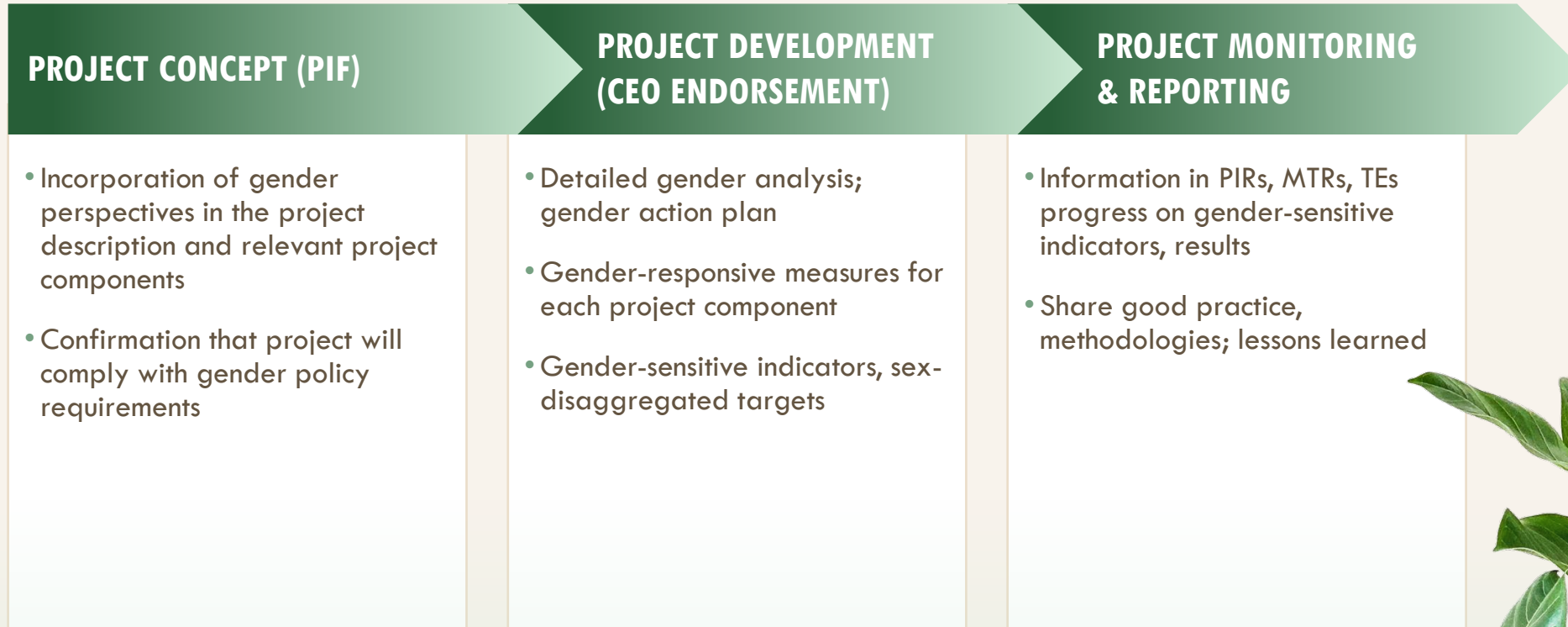
Introducing measures, policies, regulations, finance
- **women to have equal access and rights to resources and economic benefits**

Considering important gender inequalities that impede women's full participation and engagement:

Including women in consultations, awareness-raising activities, some training IS NOT ENOUGH!

- Household duties
- Cultural and social norms
- Education/literacy; access to technology
- Language barriers
- Gender-based violence

GENDER EQUALITY



GENDER EQUALITY – GOOD PRACTICE EXAMPLE

Good Growth Partnership (GGP) focusing on taking deforestation out of commodity supply chains (Gender mainstreaming in the GEF 6 Integrated Approach Pilot (IAP) Programs)

- **Key Lessons:**

- Conduct **gender analysis** to inform project design
- **Closely collaborate** with communities - both women and men - throughout all project stages
- **Gender expert** needed to guide the project team
- **Guidance, tools needed**
- **Monitor progress** and capture **lessons learned**
- **Facilitate dialogues and learning** on gender
- **Build partnerships** with women's organizations, including Indigenous women and men, local groups

In Liberia, the GGP child project worked with town chiefs to ensure that meetings are held at appropriate times for women to be able to participate.

Project worked on having women have more access to loans through the existing Village Savings and Loan program.

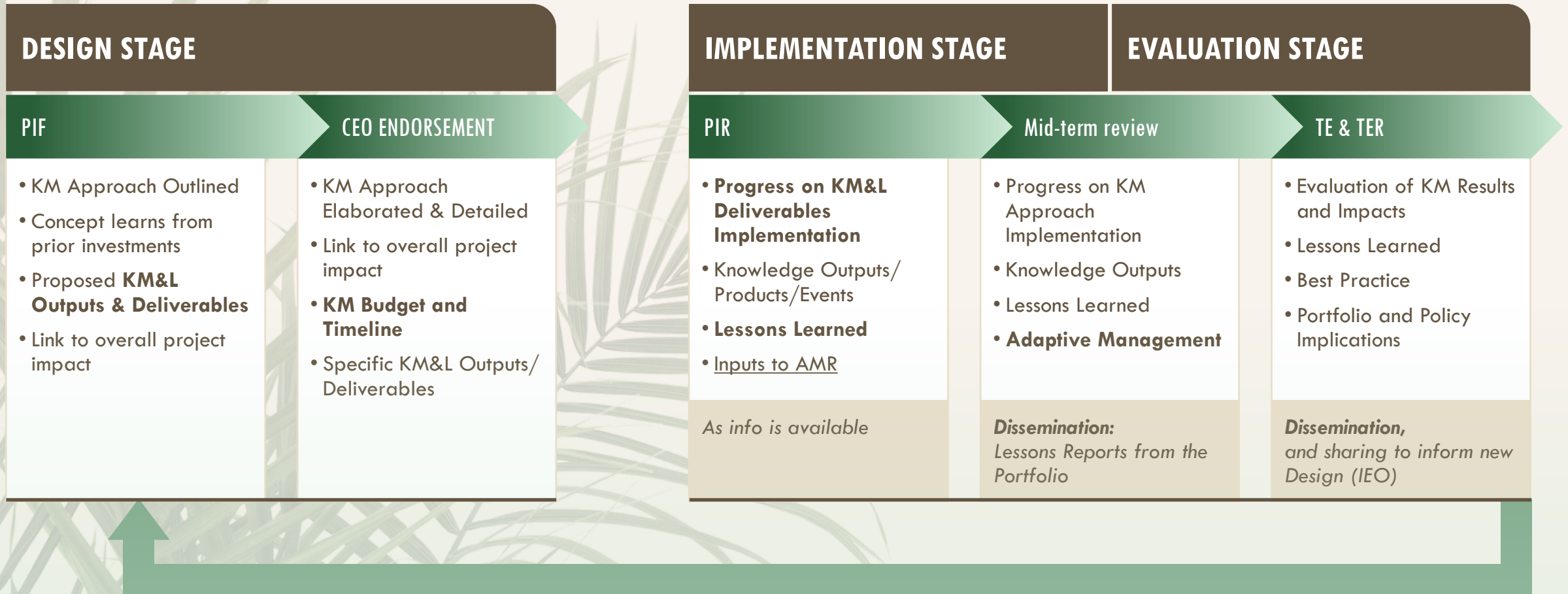
ENHANCING KNOWLEDGE AND LEARNING IN GEF PROJECTS/PROGRAM



- 1** An overview of existing lessons and best practice that inform the project/program concept
- 2** Plans to learn from relevant projects, programs, initiatives & evaluations
- 3** Processes to capture, assess and document info, lessons, best practice & expertise generated during implementation
- 4** Tools and methods for knowledge exchange, learning & collaboration (at both program & project levels), including knowledge platforms and websites
- 5** Knowledge outputs to be produced and shared with stakeholders (at both program & project levels)
- 6** A discussion on how knowledge and learning will contribute to overall project/program impact and sustainability
- 7** Plans for strategic communications
- 8** Budget and timelines for KM Approach implementation/delivery (required at CEO endorsement stage)

KNOWLEDGE MANAGEMENT & LEARNING

Using, Generating, Capturing and Sharing Knowledge



KNOWLEDGE AND LEARNING

Process of capturing and sharing results and lessons from projects to

- Inform global, regional and national policy dialogues
- Improve the impact of GEF projects

PRODUCTS



RESULTS

Good Practice Briefs

PUBLICATIONS AND LEARNING

The Art of Knowledge Exchange
GEF Academy
GEF Kaleo “Ask the Expert”

KNOWLEDGE PLATFORMS

GEF OFP Knowledge & Collaboration Platform (KCP)

CONFLICT RESOLUTION SYSTEM

Agencies have independent accountability and grievance systems to receive complaints

Report to Council on cases and new developments in real time

Purposes:

- Voice and right of recourse for affected people
- Enlist their expertise for accountability and better results
- Identify potential issues of fraud and corruption

Prompt reporting to Council –transparency and confidentiality

CONFLICT RESOLUTION SYSTEM

Two main GEF Policies set out the **minimum requirements**

- Policy on Environmental and Social Safeguards (independent accountability and problem-solving systems)
- Policy on Minimum Fiduciary Standards: independent investigative unit

Currently around **40 cases**

- Safeguards-related cases: safeguards, consultations, land disputes; FPIC; human rights
- Fiduciary-related cases: misuse of funds, procurement, whistleblower protection

Important to hear the concerns, be proactive, build awareness



The GEF-8 Country Engagement Strategy



GEF-8 COUNTRY ENGAGEMENT STRATEGY

The Country Engagement Strategy builds on the past three decades of GEF's work focused on empowering and supporting countries to achieve higher impact with GEF resources.

It combines the activities of the very successful Country Support Program (CSP) with upstream engagement with countries.



UPSTREAM TECHNICAL MEETINGS

Upstream Technical Dialogues provide:

1. Technical and strategic support to GEF stakeholders and recipient countries to ensure the delivery of Global Environmental Benefits.
2. Technical upstream missions to present the GEF-8 Programming Directions, the Integrated Programs, and the Focal Areas Strategies in a more direct way.
3. Provide technical support to countries during portfolio development, project design, and project review to enhance the quality of projects at entry and ensure the strongest country portfolio that advances the GEF-8 Results Framework



NATIONAL DIALOGUES

National Dialogues convene all relevant national stakeholders in a country to jointly discuss and decide the programming of GEF resources and to promote policy coherence within each country. These National Dialogues on programming will complement the Upstream Technical Dialogues, as necessary.



GEF WORKSHOPS

GEF Workshops include:

1. Expanded Constituency Workshops (ECWs)
2. Stakeholder Empowerment Series (SESs)
3. Thematic Workshops



INTRODUCTION SEMINARS

Introduction Seminars provide training and relevant information for an enhanced understanding of the GEF, its policies and operations to new Agency staff, Operational Focal Points, selected stakeholders as well as new Convention Secretariat staff.

Organized two virtual Introduction Seminars a year.



CONSTITUENCY MEETINGS AND PRE-COUNCIL MEETINGS

Constituency Meetings and Pre-Council Meetings are the main tool for Council Members and Alternates within a constituency to prepare for decision making at the GEF Council.



FINANCIAL SUPPORT TO OFPs

Financial Support to GEF Operational Focal Points will enable them to effectively oversee and monitor their GEF portfolio. Access to these dedicated funds is optional and flexible.



KNOWLEDGE EXCHANGE AND LEARNING

Knowledge Exchange and Learning. A GEF-wide Knowledge and Learning Strategy is currently being developed in response to the IEO Evaluation of Knowledge Management in the GEF and aims to enhance knowledge capture, exchange and learning amongst all GEF Partners and Stakeholders, including recipient countries.



GUSTAVO FONSECA YOUTH CONSERVATION LEADERSHIP PROGRAM

- Graduate Studies Support
- Support to Field work in Conservation
- Support to participate in International Policy Meetings
- Youth Leaders Summits



Questions?