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# **Mobilizing Resources through Programmatic Approaches**

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**Jean-Marc Sinnassamy, GEF Regional Program  
Manager, Global Environment Facility**

# What is a Program?

- Everybody has its own ideas on what a program should be or should not be
- Programs are not defined in the OECD glossary of key terms in evaluation and results based management
- The word is used 24 times in English #72 times in the tri-language version
- Google: program definition is computer language oriented

# What a (GEF) program is

- A GEF Program = **a framework to facilitate** results under common objectives and rules
- Enhanced opportunities to generate **synergies** across GEF focal areas and with partners
- A programmatic approach needs to be consistent with the **GEF focal area strategies** to maximize and scale up global environment benefits
- There are different level of programs at the GEF – global, regional, national, thematic, multi-focal, single focal area
- Distinct from a multi-country project or a regional project



# All GEF Focal areas have experiences with programs

- IW: Strategic Partnerships on Fisheries in West Africa
- LD: CPP, SIP
- CC: Strategic Program on Energy for West Africa
- MFA: Coral Triangle Initiative (BD, IW, CC, Adaptation)
- SFM: Congo Basin Strategic Program

25 out of 33 were launched under GEF4 (\$1.6 billion; leveraging \$7.9 billion)

SIP: Strategic Investment Partnership

CPP: Country Partnership Program

SGP: Small Grants Program

# Added Value of a PA

## *For the GEF*

- ▶ Maximize Global Benefits by more **synergies: a cost efficient process**
- ▶ Enhance **GEF catalytic role** to leverage additional financing
- ▶ Easier to monitor and evaluate

## *Countries*

- ▶ A more **strategic** interaction with the GEF; towards a **Country driven process**
- ▶ Opportunities to pool resources from various GEF focal areas
- ▶ Opportunities to secure financing and mobilize **partners**

## *Agencies*

- ▶ Better predictability - Less transaction costs
- ▶ **More strategic interactions** with countries based on Agency comparative advantage

## *Partners*

- ▶ Partnerships – Additional funding - Synergies



# Institutional definition

- *Streamlining the project cycle & refining the programmatic approach, GEF/C.38/5/Rev.1*
- *From Projects to Programs: Clarifying the Programmatic Approach in the GEF Portfolio, GEF/C.33/6, March 21, 2008*

# Overall Objective

- To secure **larger-scale** and sustained impact on the global environment through integrating global environmental objectives into national or regional **strategies** and plans using **partnerships**.
- To disburse large-scale GEF resources effectively and efficiently to countries and regions with enhanced accountability and oversight.

## Refining the programmatic approach

### **OPTION 1- Current Programmatic Approach with modification: Multi-agency program with a Program Coordination Agency**

- Program Framework Document approval by the Council (+ PIFs if ready): resources are set aside
- All PIFs are approved 6 months after PFD approval
- Project cycle as regular projects (PIF – PPG – CEO Endorsement)
- Time between PIF approval and CEO endorsement:  $\leq 18$  months
- Fees: 9% for each participating agency
- A Coordination fee: case-by-case (indicative amount \$500,000)



## **OPTION 2 - New Approach: Single Agency Program with a Qualifying Agency**

- PFD Approval by the Council (resources set aside)
- The PFD contains project ideas (one page)
- The PIF step is skipped – Each QA follows its own project preparation
- Project documents are submitted to the GEFSEC for endorsement/approval
- Time between PFD approval and CEO endorsement: 18 months
- Agency fee: 8%
- A preparation grant can be approved by the CEO after PFD approval

# Key documents

- **Program Framework Document**, including a Result Framework, a baseline, List of projects that contribute to the program goal and objectives, monitoring, indicators (+Monitoring budget)
- **Annual Implementation Report** of the program

# Standards for GEF PA

- A GEF programmatic approach will be pursued where there is a strong rationale.
  - e.g. Congo Basin Forests – Pacific Islands – Energy in Africa
- The program must be based on country priorities
- A high level of political and economic commitment
- A commitment for partnerships at national level across line ministries and agencies
- An open transparent process that encourages multi-stakeholder involvement



# THANK YOU FOR YOUR ATTENTION!

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