



How to prepare a project: a practical guide to policies and guidelines

GEF Introduction Seminar 2021 | Day 2, February 23

How to prepare a project: a practical guide to policies and guidelines

1. GEF Project and Program Cycle
2. GEF-7 Updated Operational Guidelines
3. Implementation vs Execution arrangements and Agency Fee
4. COVID related flexibility and Cancellation policy
[Coffee break](#)
5. Updated Minimum Fiduciary Standards
6. Co-financing
7. Monitoring Policy & Guidelines
[Coffee break](#)
8. Policy on Stakeholder Engagement and Guidelines
9. Policy on Gender Equality and Guidelines
10. Environmental & Social Safeguards and Guidelines
11. Conflict Resolution
12. Knowledge Management Requirements, Kaleo



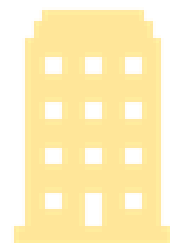
GEF Project and Program Cycle



City 1



City 2



City 3



City 4

GEF Project Modalities

Full-sized Project

GEF project financing > 2 million US\$

Medium-sized Project

GEF project financing ≤ 2 million US\$

Enabling Activity

GEF financing for the preparation of a plan, strategy or report to fulfill commitments under a Convention

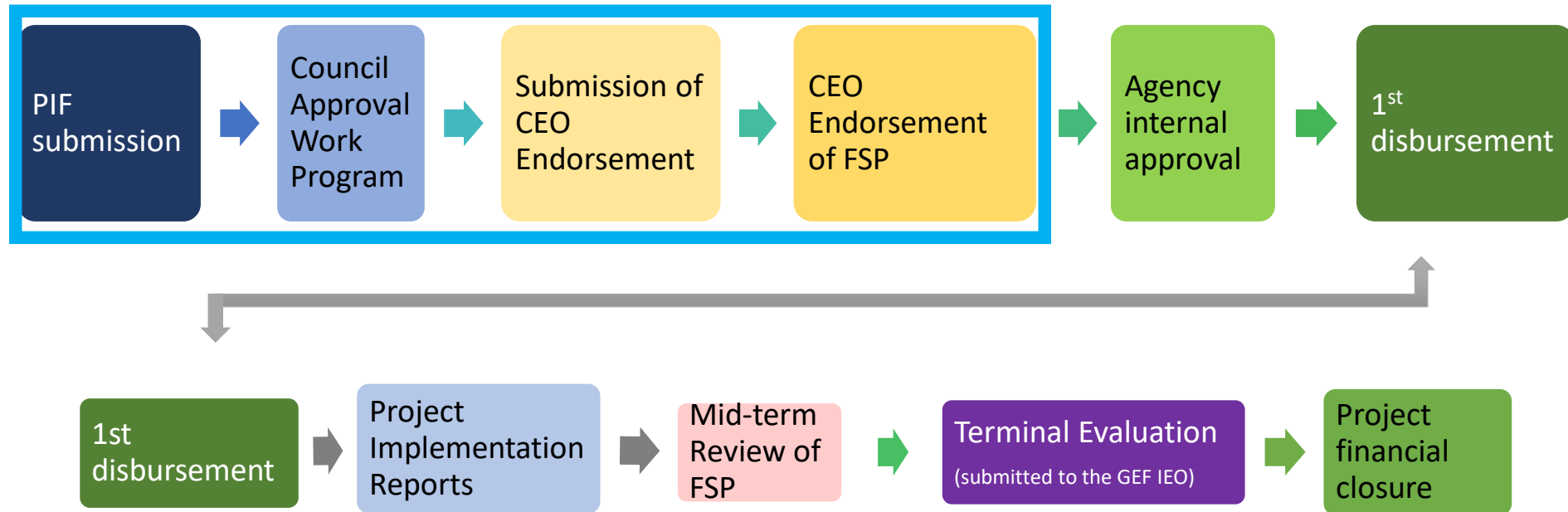
Program

Individual but interlinked (child) projects that aim to achieve large-scale impacts

GEF Project Cycle

Full-sized projects

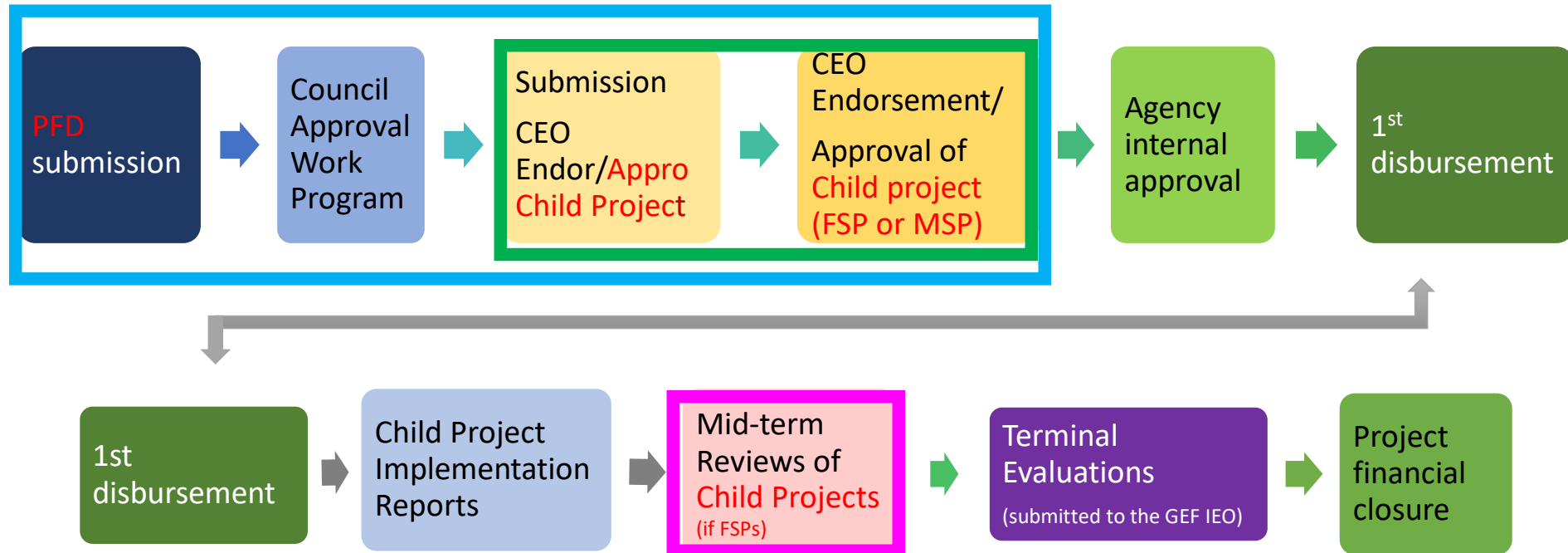
Preparation



implementation

GEF Project Cycle Programs

Preparation

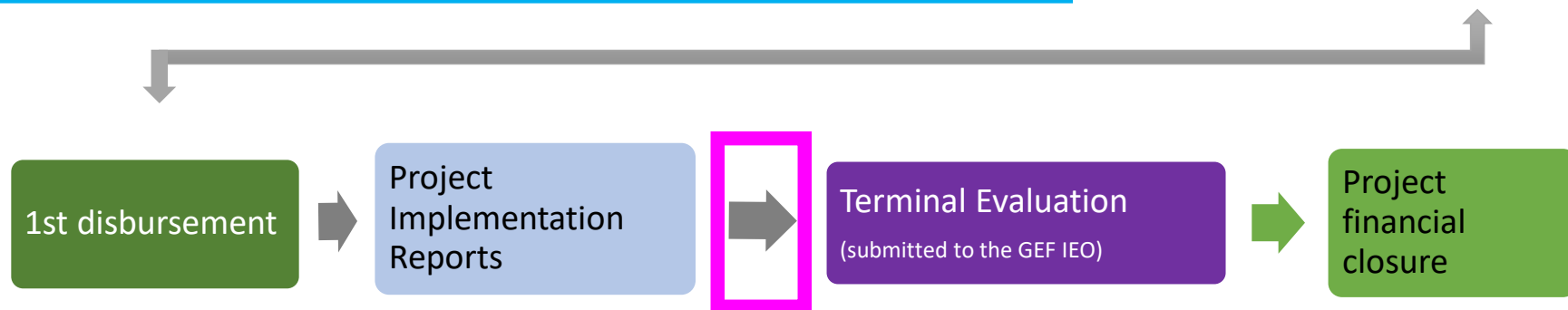
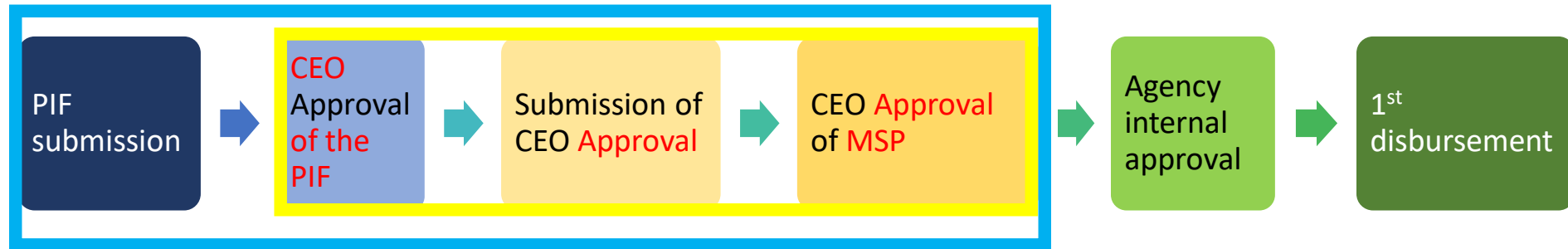


implementation

GEF Project Cycle

Medium-sized projects (2-step approval)

Preparation

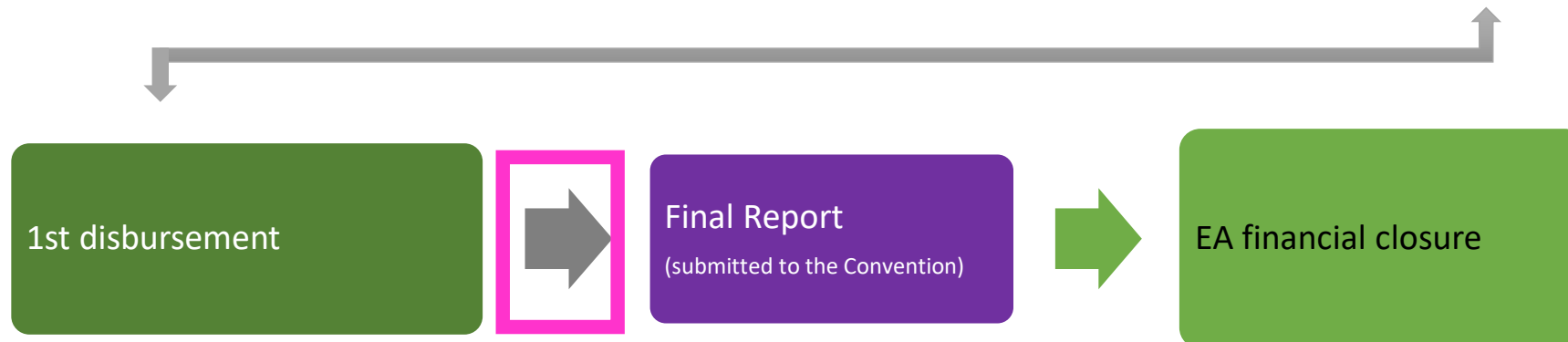
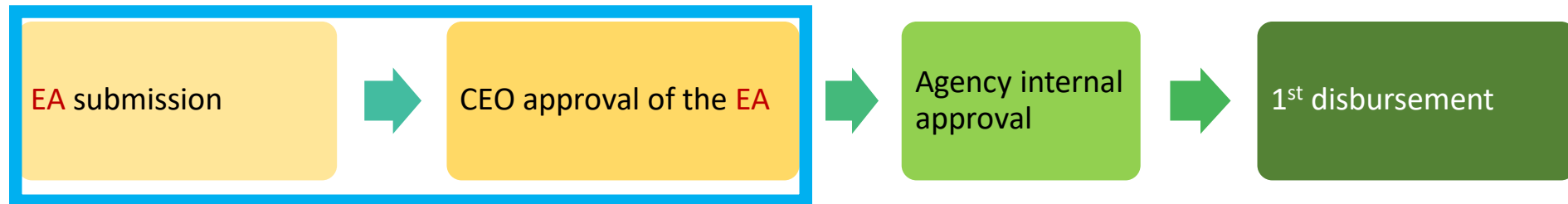


implementation

GEF Project Cycle

Enabling Activities (EA)

Preparation



implementation

References

Policy on Project and Program Cycle

[https://www.thegef.org/sites/default/files/documents/Project Program Cycle Policy.pdf](https://www.thegef.org/sites/default/files/documents/Project_Program_Cycle_Policy.pdf)



GEF Operational Guidelines (GEF-7 update)

Policies

- ✓ Meet replenishment, Council requirements
- ✓ Improve project and program execution and results
- ✓ Reflect international best practice, benchmark Agency practice





Guidelines

- ✓ Provide additional detail, guidance
- ✓ Practical interpretations for Agencies, OFPs, etc.

What's new in GEF-7?

- **Results Based Management and Monitoring (GEF-7)**
- **Stakeholder Engagement (C.55, Dec 2018)**
- **Project Amendment and Cancellation (C.55, Dec 2018)**
- **Gender Equality (C.54, June 2019)**
- **Environmental and Social Safeguards (C.57, Dec 2019)**
- **Knowledge Management (GEF-7)**
- **Co-financing Policy (C.54, June 2018)**

Updated Project Cycle Guidelines (2020):

-  **Improve clarity of project budgets**
-  **Monitoring and Evaluation (M&E) Plans and budgets**
-  **Implementation and Execution Functions**
-  **Co-financing**



Additional Information:

IEO | STAP |

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Policies and Guidelines

[Search All >](#)

	Date	File
Access to Information	December 20, 2018	Policy on Access to Information
Agency Fee	December 31, 2015	Fee Policy for GEF Partner Agencies
CEO/Chairperson & IEO Director Appointment, Reappointment &	June 23, 2009	What do you want to know? Concerning Certain Appointment...

Help us improve this site

What do you want to know?
Concerning Certain Appointment...



Implementation vs. Execution and Agency Fee

Differences between Implementation and Execution

- Implementation: entails **oversight** of project execution to ensure that the project is being carried out in accordance with agreed standards and requirements



- Execution: management and administration of the **day-to-day activities** of projects in accordance with specific project requirements in an agreement with the GEF Agency responsible for implementation



Implementation



Execution



✓ Separation of functions according to the GEF governance model:

- Avoid conflict of interest
- Develop country's execution capacities

GEF Agency Implementation and Execution



- ✓ If the GEF Implementing Agency executes the project or portions of it:
 - Support letter signed by the OFP specifying the functions.
 - Present institutional arrangement for the separation of implementation and executing functions in different departments of the GEF Agency

Activities covered by the Agency Fee

Project cycle management services

- ❑ Includes activities throughout the project cycle, such as:
 - project identification
 - preparation of the project concept
 - preparation of the detailed project document
 - internal approval, initiation, and implementation of projects
 - project completion and evaluation
 - financial closure

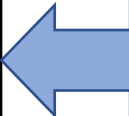
Corporate Activities

- ❑ Includes activities that help promote the efficiency of the GEF, such as:
 - policy support
 - outreach
 - knowledge sharing
 - support to the GEF Independent Evaluation Office, and
 - institutional relations

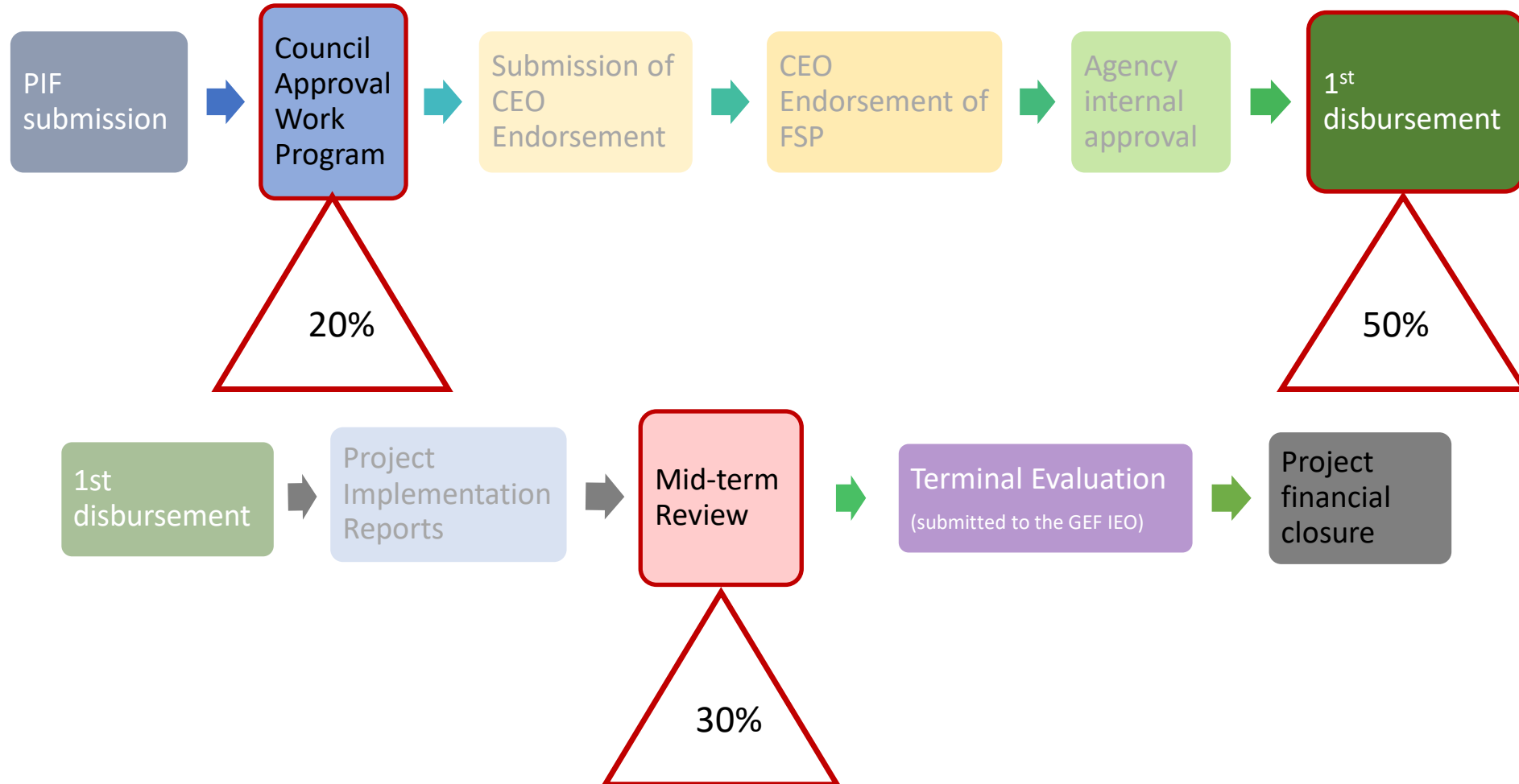
Current Fee structure

Type of project	Project Financing	Fee level <u>old</u> Agencies	Fee level for Agencies <u>accredited in 2015</u>
PFD, FSP, MSP, EA	Equal or less \$ 10 million	9.50%	9.00%
	More than \$ 10 million	9.00%	9.00%
PPG	Follow the same rate applicable for the related project financing		

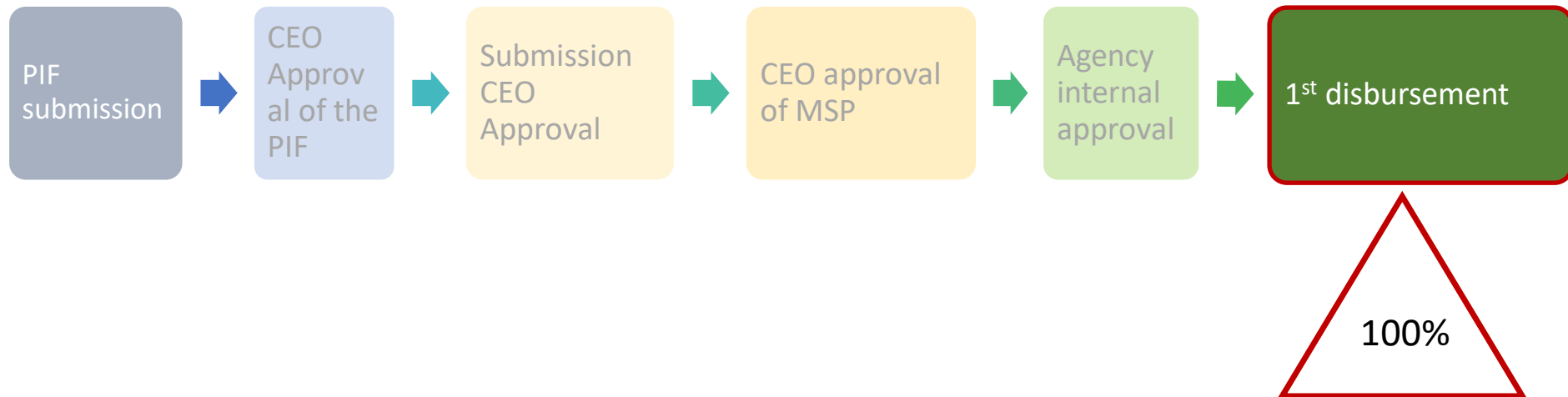
- BOAD
- CAF
- CI
- DBSA
- FECO
- FUNBIO
- IUCN
- WWF-US



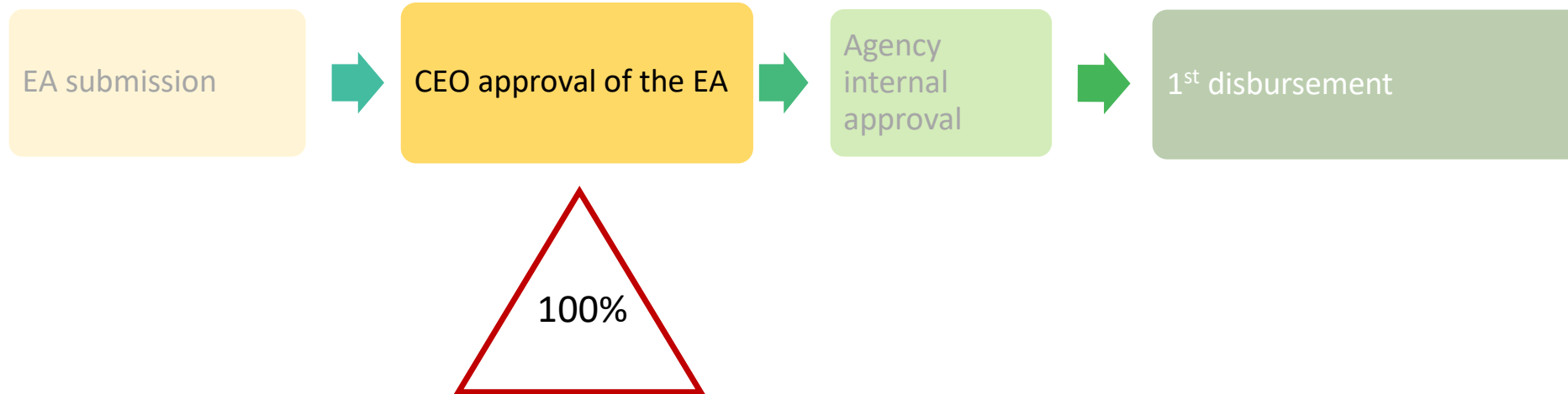
Agency Fee commitment schedule for FSPs



Agency Fee commitment schedule for MSPs



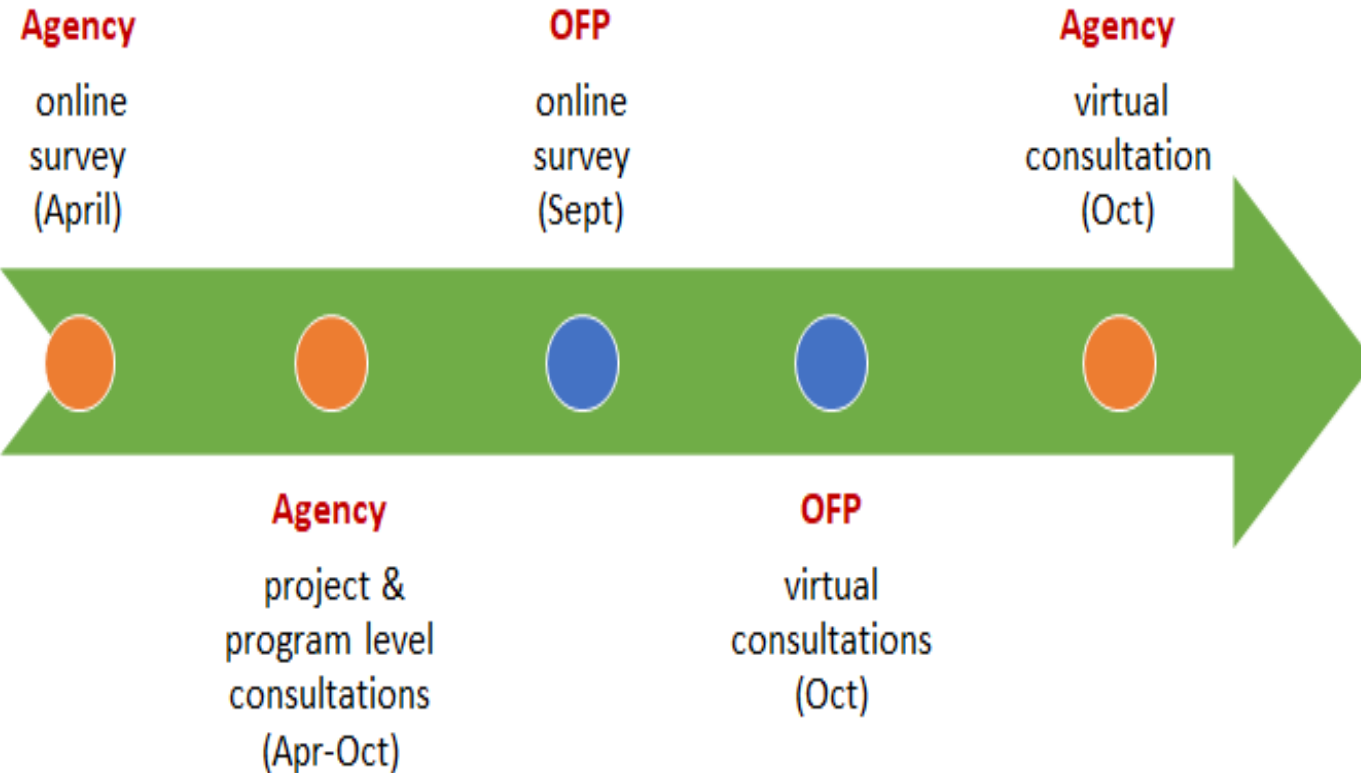
Agency Fee commitment schedule for EAs





Covid-related Flexibility and Cancellation Policy

Consultations with Agencies & OFPs (in 2020)



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INVESTING IN OUR PLANET

www.theGEF.org Official Use

General Observations

- Covid-19 impacts are not uniform across countries or agencies
- Extensive adaptation has already taken place, but limits on horizon
- Main challenges/risks identified:
 - ✓ Stakeholder consultations
 - ✓ Project monitoring
 - ✓ Co-financing

Agency Feedback

April - Challenges

- Significant impacts across portfolio
- Minor amendments to projects
- Project preparation challenges
- Risk of implementation & supervision delays (70% reported High)
- High risk on PPGs, SIDS, consultation with indigenous people

September - Solutions

- Project preparation continuing
- Virtual missions
- Local consultant substitution
- Virtual consultation & supervision
- Use of GIS for monitoring
- Collaboration among Agencies

OFP Feedback

Challenges

- Travel, field visits halted (SIDS: inability of recruiting int'l consultants)
- Workarounds more costly, time-consuming
- National consultants in high demand
- Supply chain disruption, increased private sector credit risk
- Staff cost and retention (for project extensions)
- Fiscal pressures (esp. in countries with high tourism share of economy)
- Local currency depreciation
- Project beneficiaries in rural areas & indigenous community engagement

Solutions

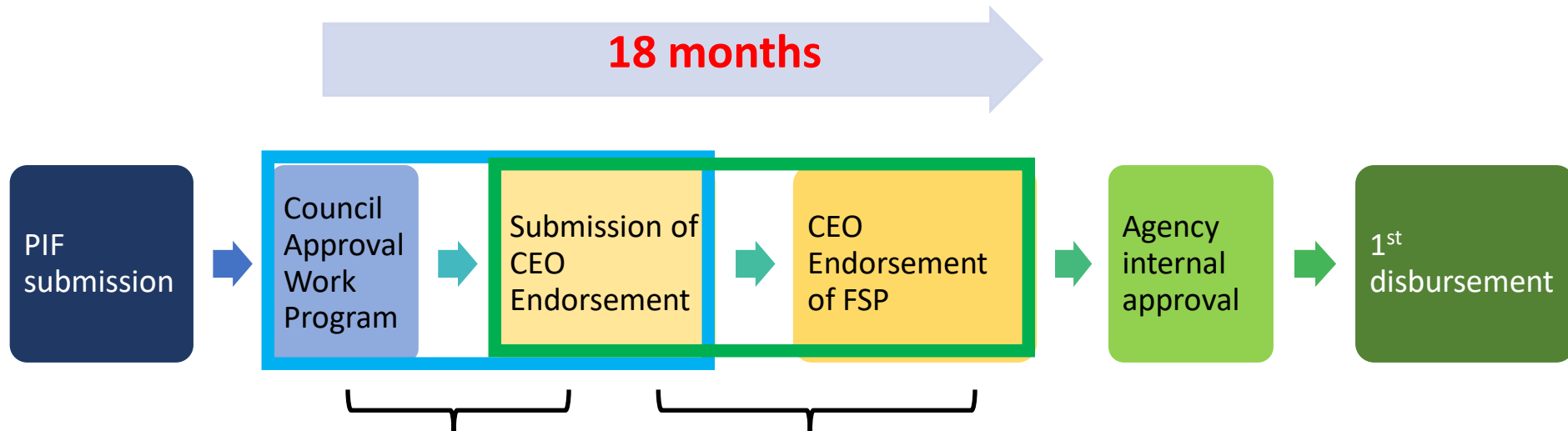
- Virtual means (but connectivity, costs)
- Use of local consultants
- Use of local facilitators, SGP contacts & NGOs for community consultation
- Substitute with local sources
- Build a network among the project partners to support vulnerable communities (GEF project beneficiaries)
- Linking rural/indigenous communities with consumers (e.g., online auction for handmade goods)
- Environment ministry direct purchase of produce from rural/indigenous communities

What does the Cancellation Policy do?

Incentivizes faster project preparation

Sets out the principles, rules, and procedures to cancel projects

Project Cancellation – time standards for preparation of FSPs (similar with Programs)



12 months after PIF approval →
submission of CEO Endorsement

If not possible:

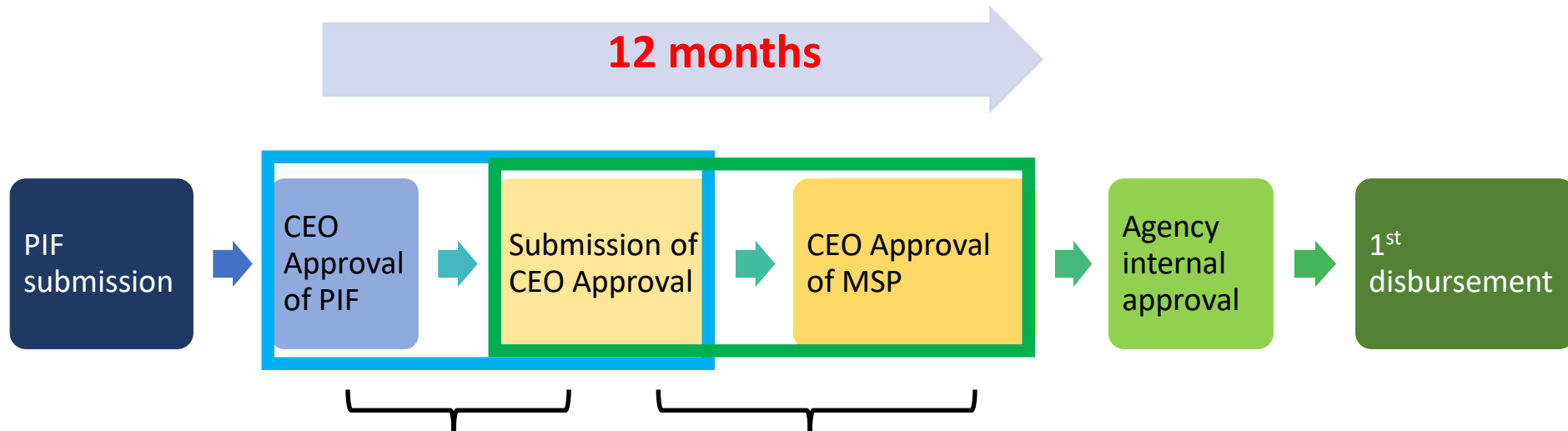
- **OFP** (for national)
- **Agency** (for Regional or Global)
- **Notification of Delayed Submission** via the Portal

6 additional months →
Project needs to be CEO Endorsed

If not possible:

- **OFP** (for national)
- **Agency** (for Regional or Global)
- **One-time Request of Extension – up to 24 months**
- CEO Approves

Project Cancellation – time standards for preparation of MSPs



8 months after PIF approval →
submission of CEO Approval

If not possible:

- **OFP** (for national)
- **Agency** (for Regional or Global)
- **Notification of Delayed Submission** via the Portal

4 additional months →
Project needs to be CEO Approved

If not possible:

- **OFP** (for national)
- **Agency** (for Regional or Global)
- **One-time Request of Extension – up to 24 months**
- CEO Approves

Want to learn more about the GEF?

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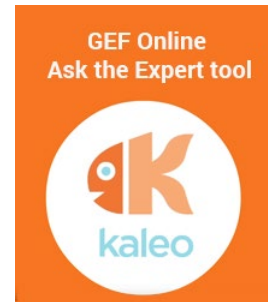
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 www.youtube.com/user/GEFSecretariat

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- Ask questions on Kaleo
- Subscribe to the monthly Newsletter
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GEF Minimum Fiduciary Standards – 2019 Update

Minimum requirements all 18 GEF Partner Agencies must meet to receive GEF funds



Roles of GEF Agencies and Executing Agencies



Updated Minimum Fiduciary Standards

I. Project Activity Processes and Oversight Criteria

- **Project Appraisal Standards**
- **Procurement Processes**
- **Monitoring and Project-at-risk Systems**
- **Project Completion and Financial Closure**
- **Evaluation Function**

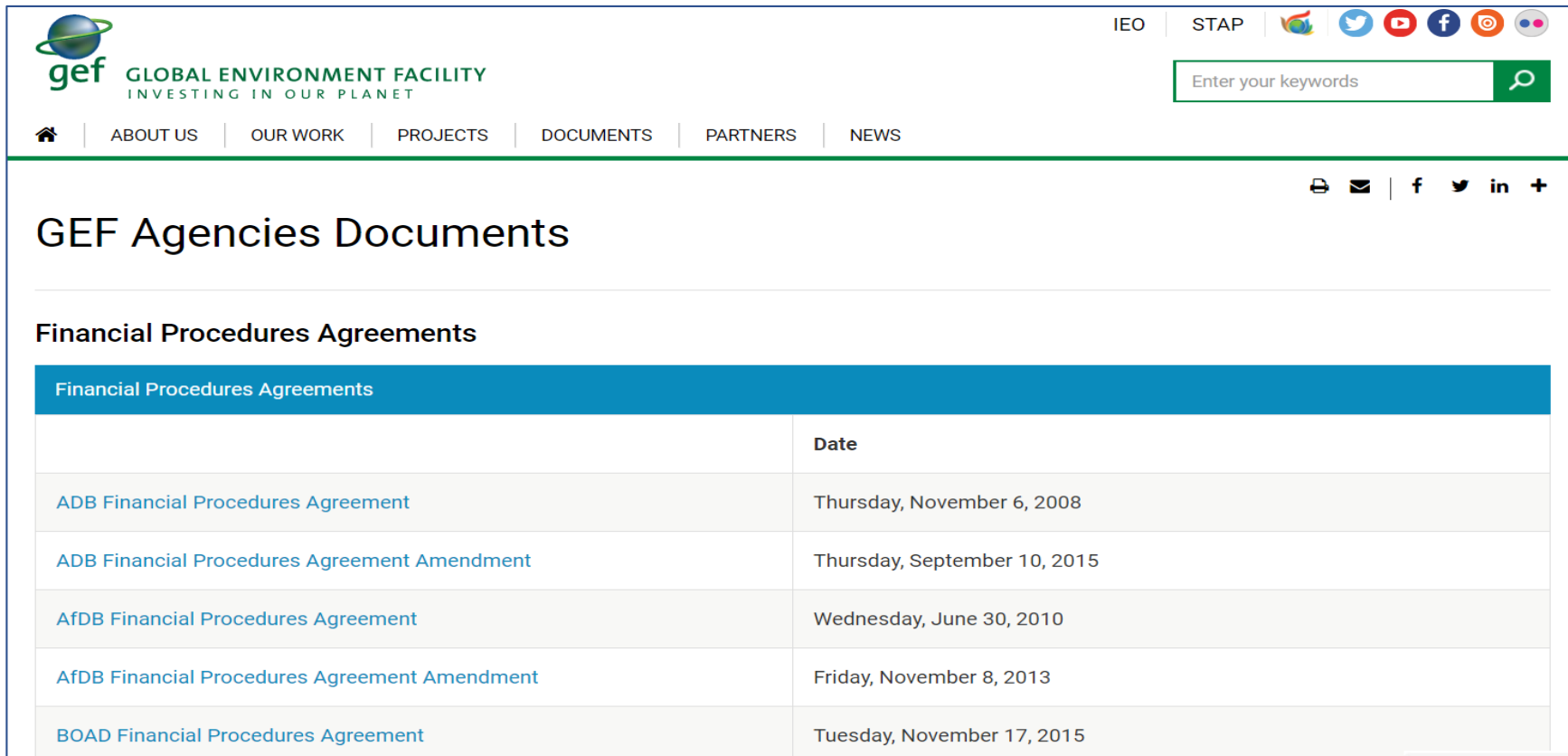
Updated Minimum Fiduciary Standards

II. Governance Framework Criteria

- External Financial Audit
- Financial Management and Control Frameworks
- Oversight of Executing Entities
- Financial Disclosure/Conflict of Interest
- Code of Ethics/Conduct
- Internal Audit
- Investigation Function
- Hotline and Whistleblower Protection
- Anti-Money Laundering and Combating the Financing of Terrorism

GEF Updated Policy on Minimum Fiduciary Standards

- December 2019 Council Document
- Detailed legal agreements setting out obligations of the Partner Agencies
- <https://www.thegef.org/council-meeting-documents/updated-policy-minimum-fiduciary-standards>



The screenshot shows the GEF website's 'Financial Procedures Agreements' page. The header includes the GEF logo, navigation links (ABOUT US, OUR WORK, PROJECTS, DOCUMENTS, PARTNERS, NEWS), and a search bar. The main content area is titled 'Financial Procedures Agreements' and contains a table with the following data:

Financial Procedures Agreements	Date
ADB Financial Procedures Agreement	Thursday, November 6, 2008
ADB Financial Procedures Agreement Amendment	Thursday, September 10, 2015
AfDB Financial Procedures Agreement	Wednesday, June 30, 2010
AfDB Financial Procedures Agreement Amendment	Friday, November 8, 2013
BOAD Financial Procedures Agreement	Tuesday, November 17, 2015

**Sources for
Additional
Information**



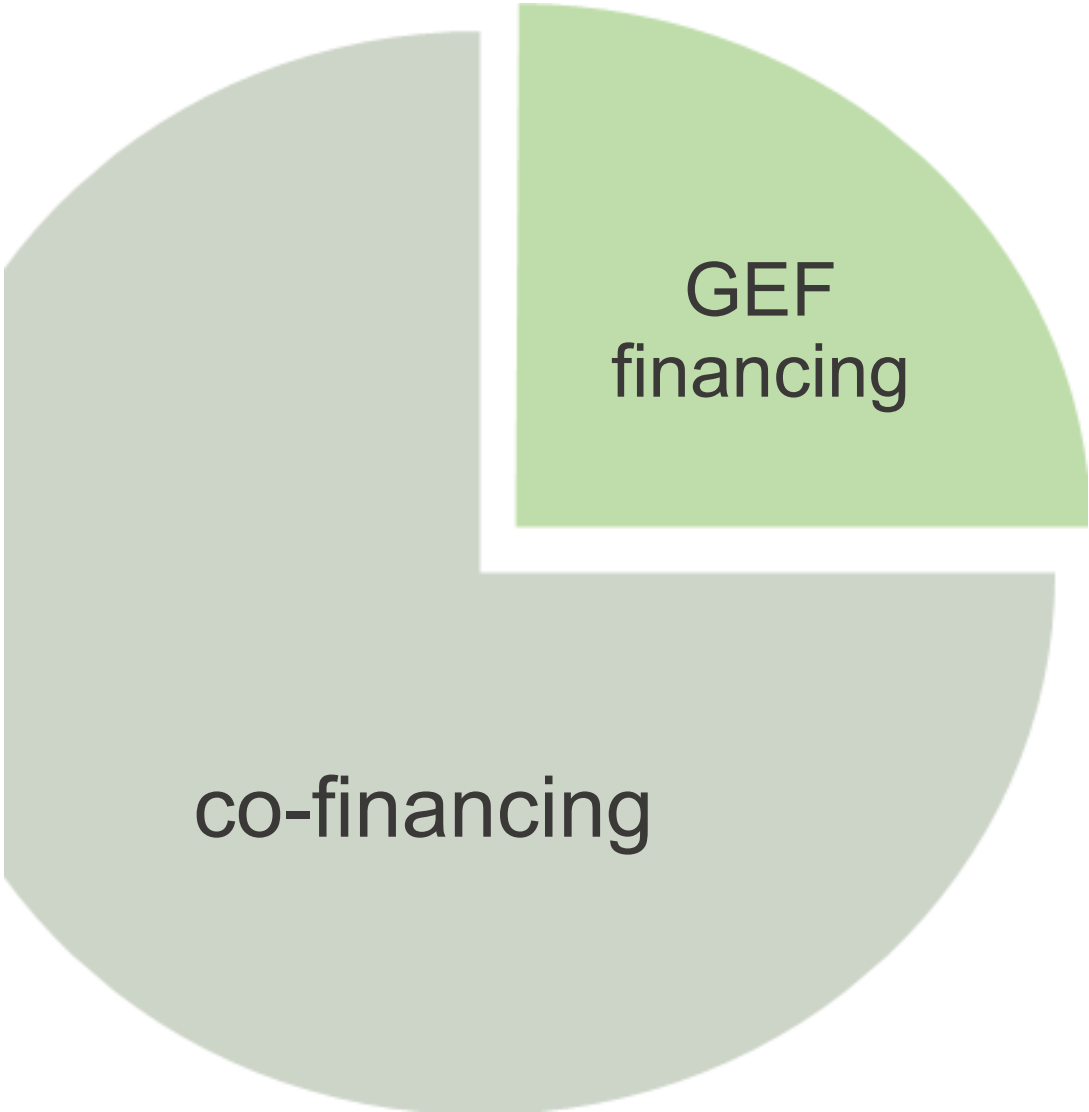
Co-Financing

Why co-financing matters?

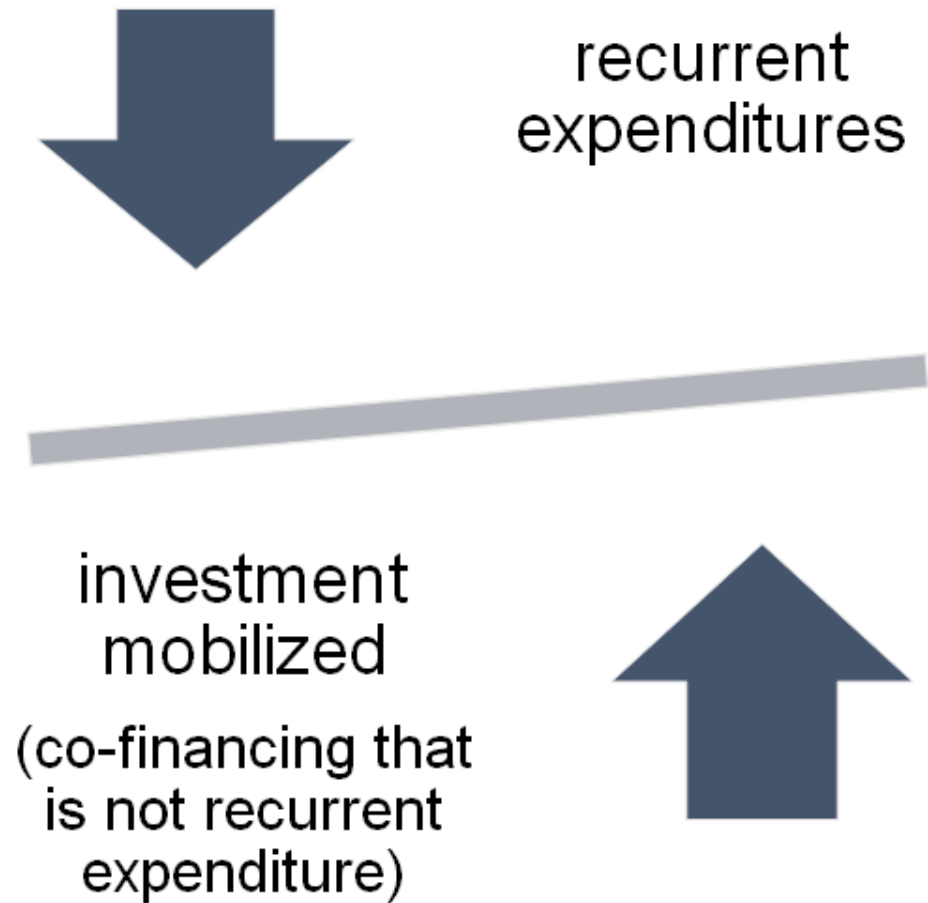
 **impact
sustainability**

 **country ownership**

 **partnerships**



What is co-financing?



Sources

GEF Agencies
donor agencies
Governments
private sector
CSOs
beneficiaries
other

Types

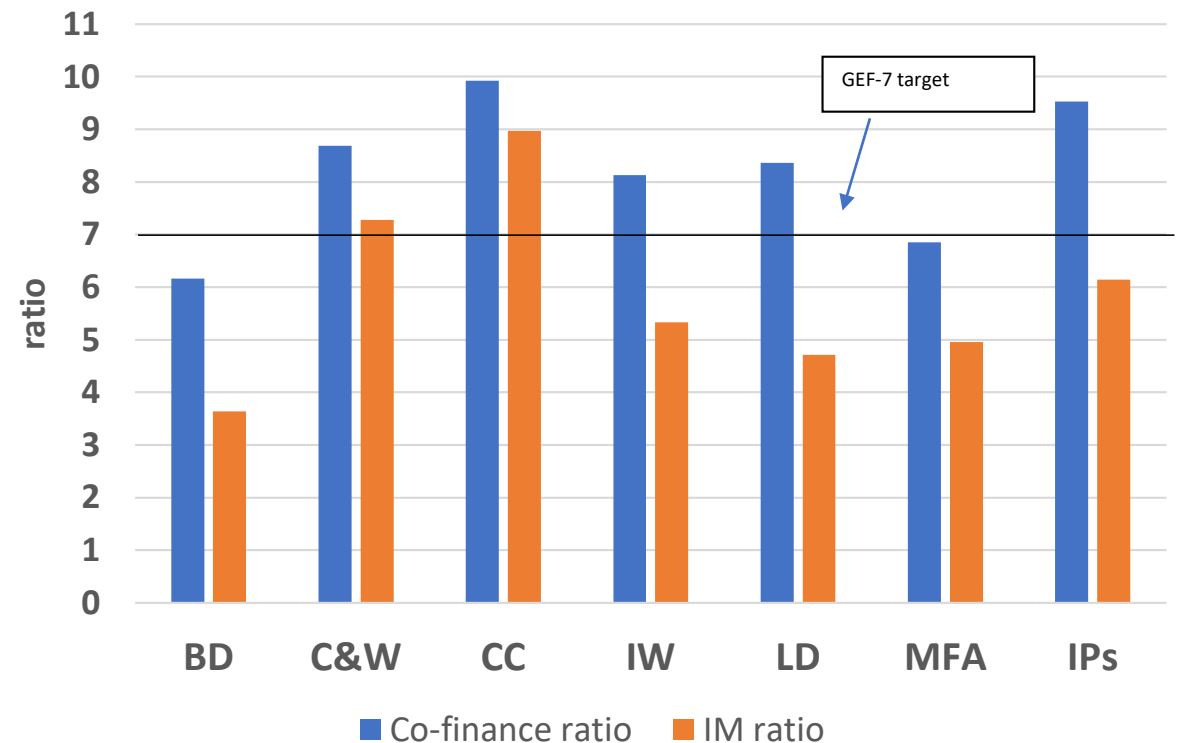
grant
loan
equity
guarantee
in-kind
other

How much co-financing?

No minimum thresholds and/or specific types or sources of co-financing for individual projects or countries

GEF-7 ambition at portfolio level : reach a co-financing ratio of at least 7:1

Ambition for the portfolio in Upper-Middle Income Countries and High-Income Countries that are not Small Island Developing States : reach a ratio of **Investment Mobilized** to GEF financing of at least 5:1



Projects approved in GEF-7 (as of December 2020) have reached a co-financing ratio of **7.8:1**

References

Policy on Co-Financing

http://www.thegef.org/sites/default/files/documents/Cofinancing_Policy.pdf

Guidelines on Co-Financing

http://www.thegef.org/sites/default/files/documents/Cofinancing_Guidelines.pdf



Monitoring Policy and Project M&E Framework

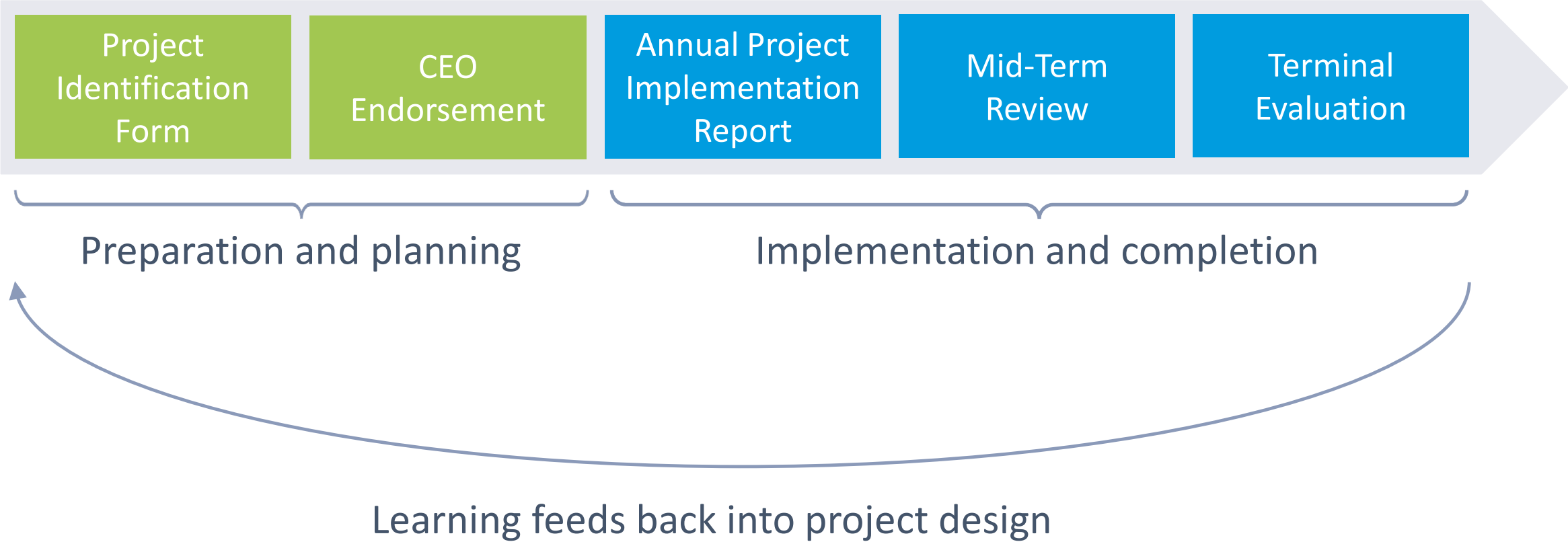
Ensuring accountability and promoting
learning to improve outcomes

What is monitoring?

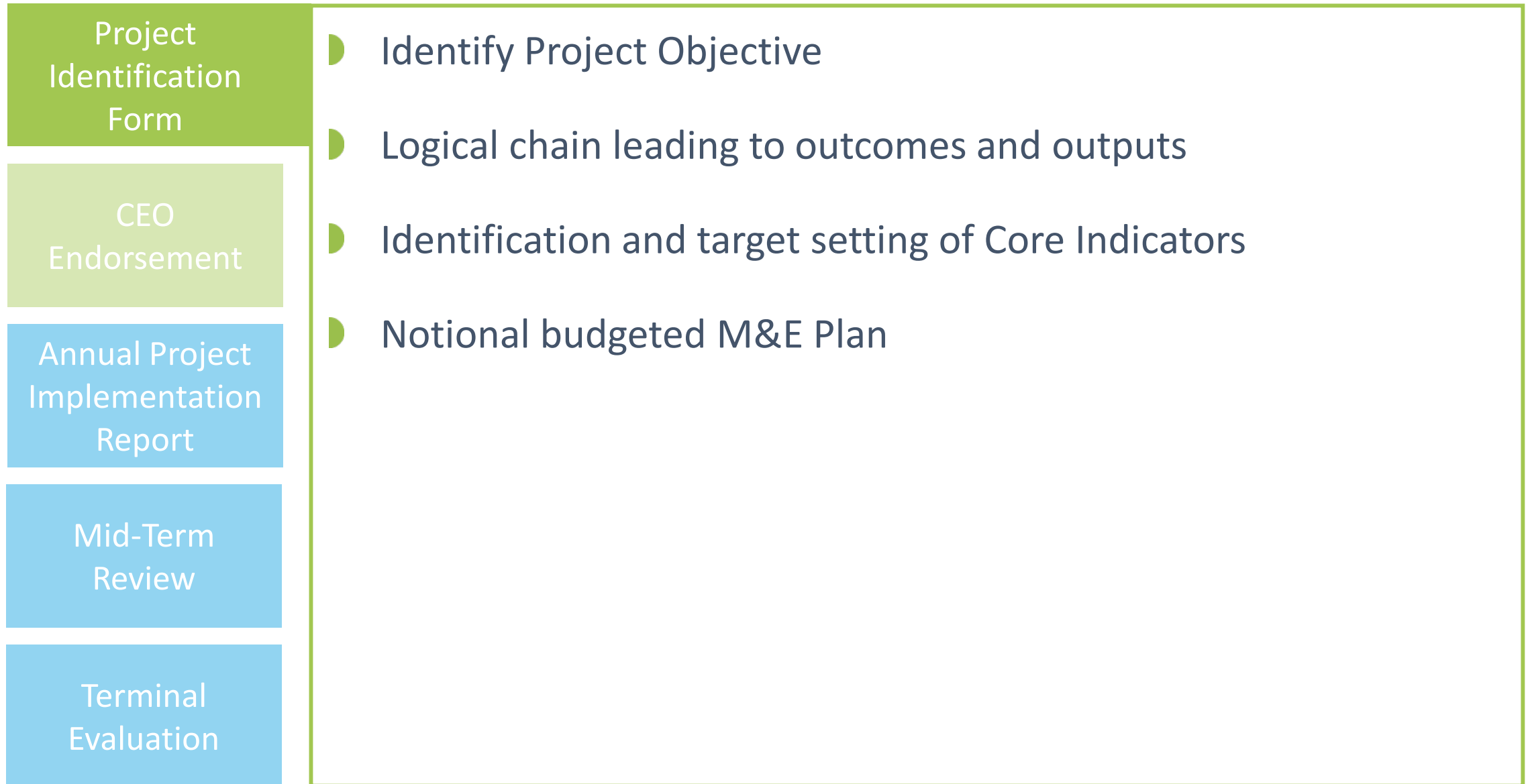
- ▶ Starts at the project design stage
- ▶ Standardized data collection and analysis on specific indicators
- ▶ Continuous and systematic function
- ▶ Usually conducted in-house, as opposed to independently
- ▶ Provides information on progress in the achievement of agreed objectives and the use of allocated resources

The monitoring policy tracks implementation progress

It provides requirements aligned to agencies' practices



The monitoring policy tracks implementation progress



The monitoring policy tracks implementation progress

Project
Identification
Form

CEO
Endorsement

Annual Project
Implementation
Report

Mid-Term
Review

Terminal
Evaluation

- ▶ Full results framework assessing the logical achievement of project objective, with outcomes and outputs
 - ▶ Indicators include baselines and targets
- ▶ Final Core Indicator targets informed by preparation
- ▶ Full M&E Plan
 - ▶ Plan to collect data: source, methodology, frequency, resp. entity
 - ▶ Timeline of activities (MTRs, TEs)
 - ▶ Budget

The monitoring policy tracks implementation progress

Project
Identification
Form

CEO
Endorsement

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Implementation
Report

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Review

Terminal
Evaluation

Update on key progress indicators:

- ▶ Project status
- ▶ Disbursement
- ▶ Ratings—Implementation Progress, Development Outcome and Risk
- ▶ Expected MTR and Terminal Evaluation dates
- ▶ Indicators include baselines and targets

Qualitative update

- ▶ Project implementation progress and challenges
- ▶ Gender plan, Stakeholders engagement and Knowledge activities

The monitoring policy tracks implementation progress

Project
Identification
Form

CEO
Endorsement

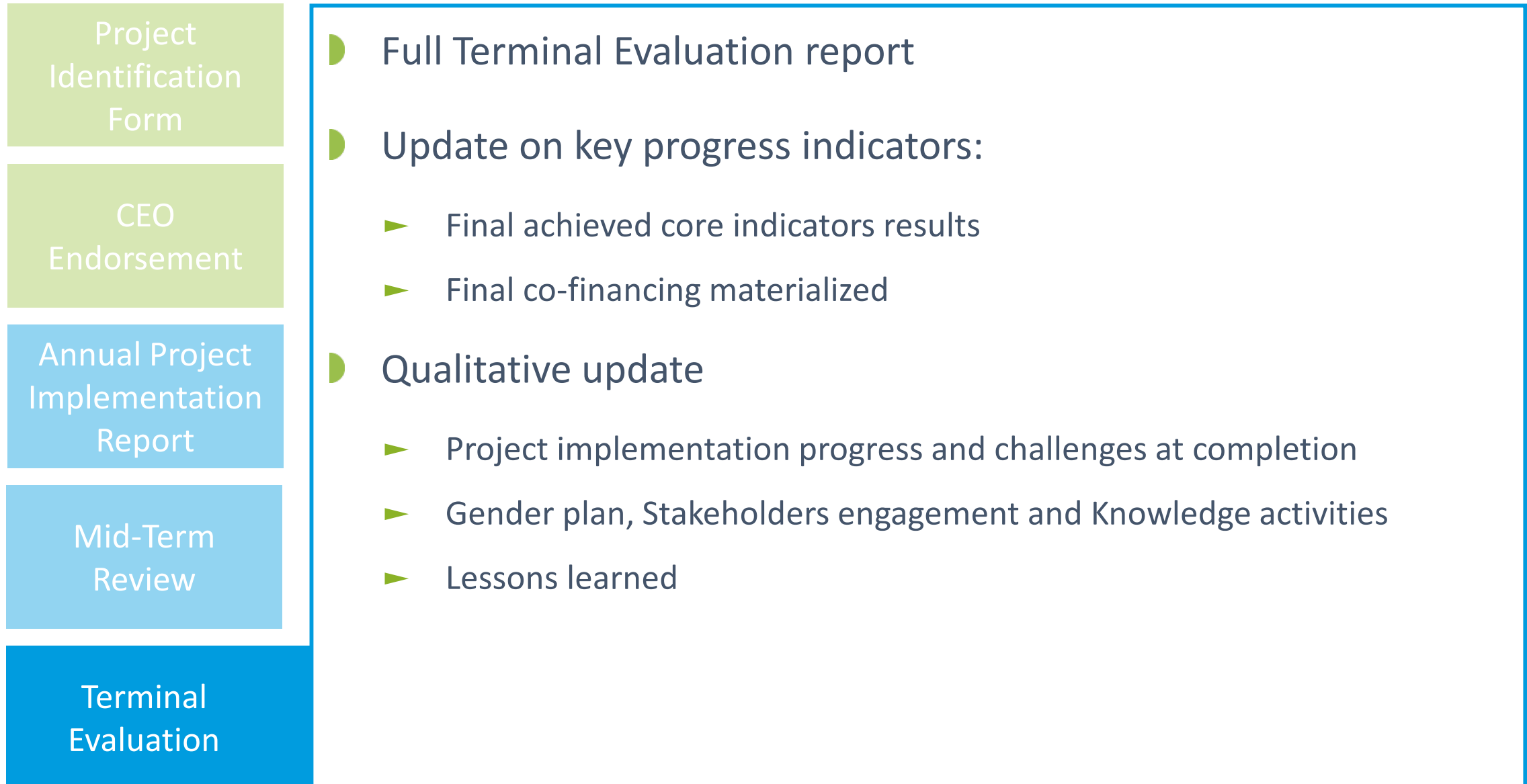
Annual Project
Implementation
Report

Mid-Term
Review

Terminal
Evaluation

- ▶ Full MTR report
- ▶ Update on key progress indicators:
 - ▶ Actual core indicators results achieved
 - ▶ Progress in materializing co-financing
- ▶ Qualitative update
 - ▶ Project implementation progress and challenges
 - ▶ Gender plan, Stakeholders engagement and Knowledge activities
 - ▶ Lessons learned

The monitoring policy tracks implementation progress



Specific project modalities require different requirements

Designed to respond to each project type

ENABLING ACTIVITIES



Regular reporting and streamlined set of indicators

PROGRAMS



Theory of change and annual progress update

SMALL GRANTS PROGRAM



Regular project features and consolidated annual report

Monitoring for accountability and increased use of data

Designed to assist the GEF Partnership in delivering results

- ▶ Establishes systems for the generation of reliable, credible and high quality evidence
- ▶ Progress information shared across the Partnership
- ▶ Fosters greater utilization of monitoring data for decision making
- ▶ Promotes sharing of knowledge gained to improve outcomes

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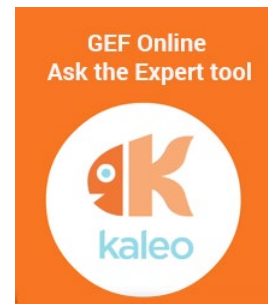
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 www.youtube.com/user/GEFSecretariat

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- Subscribe to the monthly Newsletter
www.thegef.org/newsletter





Policy on Stakeholder Engagement and Guidelines

Why is it important to engage stakeholders in GEF-financed activities?

- Enhancing country-ownership and accountability
- Addressing the social and economic needs of affected people
- Forging stronger partnerships, particularly with civil society, Indigenous Peoples, communities and the private sector
- Harnessing the knowledge and expertise of stakeholders



Promote the **inclusive and meaningful participation** of Stakeholders in GEF's governance and operations...



Constructive, responsive, accountable and transparent



Fair, balanced and inclusive participation

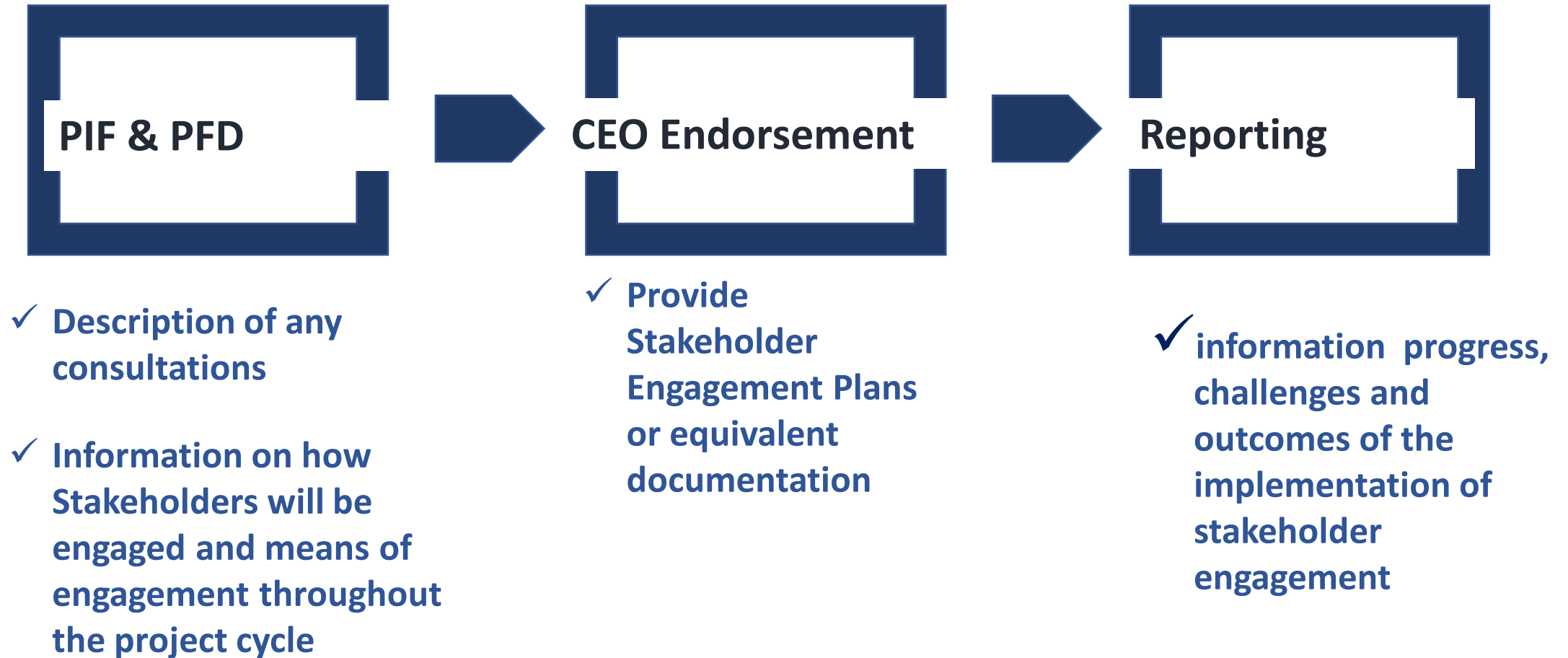


Sustained commitment and action, including allocation of resources



Appropriate documentation and easy and timely access to information

Overview of SE Requirements in Projects and Programs



Tips and Guidelines

Stakeholder Engagement in Projects and Programs

- ✓ **Was the project consulted with relevant stakeholders and affected people?**
- ✓ **Who are the stakeholders? What are their interests? Are their future roles and proposed means of engagement described?**
- ✓ **Is there a comprehensive Stakeholder Engagement Plan at CEO Endorsement?**
 - *Stakeholders who have been and will be engaged,*
 - *means of engagement*
 - *dissemination of information*
 - *roles and responsibilities*
 - *resource requirements*
 - *timing of engagement*

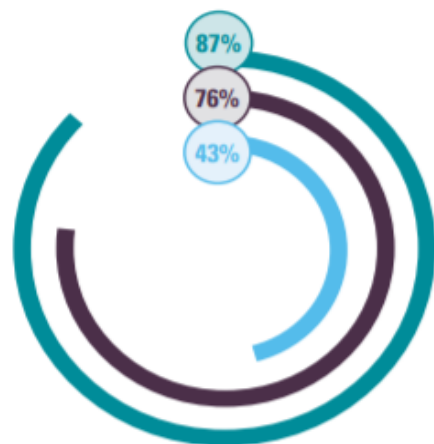
https://www.thegef.org/sites/default/files/council-meeting-documents/EN_GEF.C.55_Inf.08_Guidelines_Stakeholder_Engagement.pdf

GEF Sec Reporting on Stakeholder Engagement in Projects and Programs

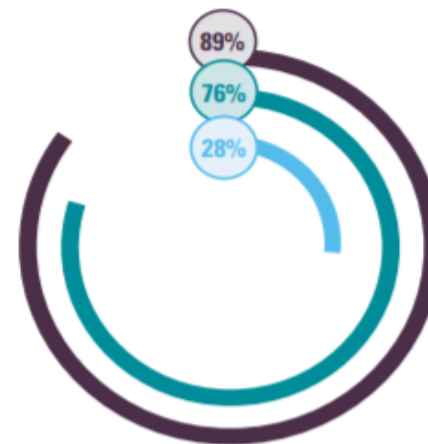
Snapshot of Stakeholder Engagement at entry in Portfolio of Projects approved in December 2020

Including stakeholders – civil society organizations, indigenous peoples, local communities, and the private sector – in preparing projects and defining their expected roles during implementation is key in strengthening the overall impact of a project. Consulting and including civil society and the private sector in project design continues to take place, even as the COVID-19 pandemic unfolds. To mitigate challenges in meeting face-to-face, stakeholder consultations take place virtually. The data show that over 75% of projects consulted and took into account civil society and the private sector in their design. Not all projects have indigenous peoples or private sector as stakeholders. Therefore, the percentages are expected to be lower than those reported for civil society.

CONSULTATION IN PROJECT IDENTIFICATION



FUTURE ENGAGEMENT AND DESCRIBED ROLES OF STAKEHOLDER IN PROJECTS



■ Civil Society Organizations ■ Indigenous Peoples and Local Communities ■ Private Sector



Policy on Gender Equality

GEF's Policy on Gender Equality (2017)

Responds to the increased attention to gender equality and women's empowerment by the multilateral environmental agreements (MEAs) that the GEF serves

Recognizes that efforts to combat environmental degradation and those to address gender inequality can be mutually supportive

Aims to catalyze projects that have the potential to materialize greater environmental impact through gender-responsive approaches and results

Seeks to ensure equal opportunities for women and men to participate in, contribute to and benefit from GEF-Financed Activities



Moving from a do “no harm” to a “do good” approach

Addressing key Gender Gaps

1. Unequitable access to and control of natural resources
2. Unequal opportunities in environmental decision-making and leadership
3. Uneven access to socio-economic benefits and services:

Project Requirements

Agency Responsibilities



Project concept

- » Indicative information on gender and any measures to address these
- » Plans to collect sex-disaggregated data and information on gender

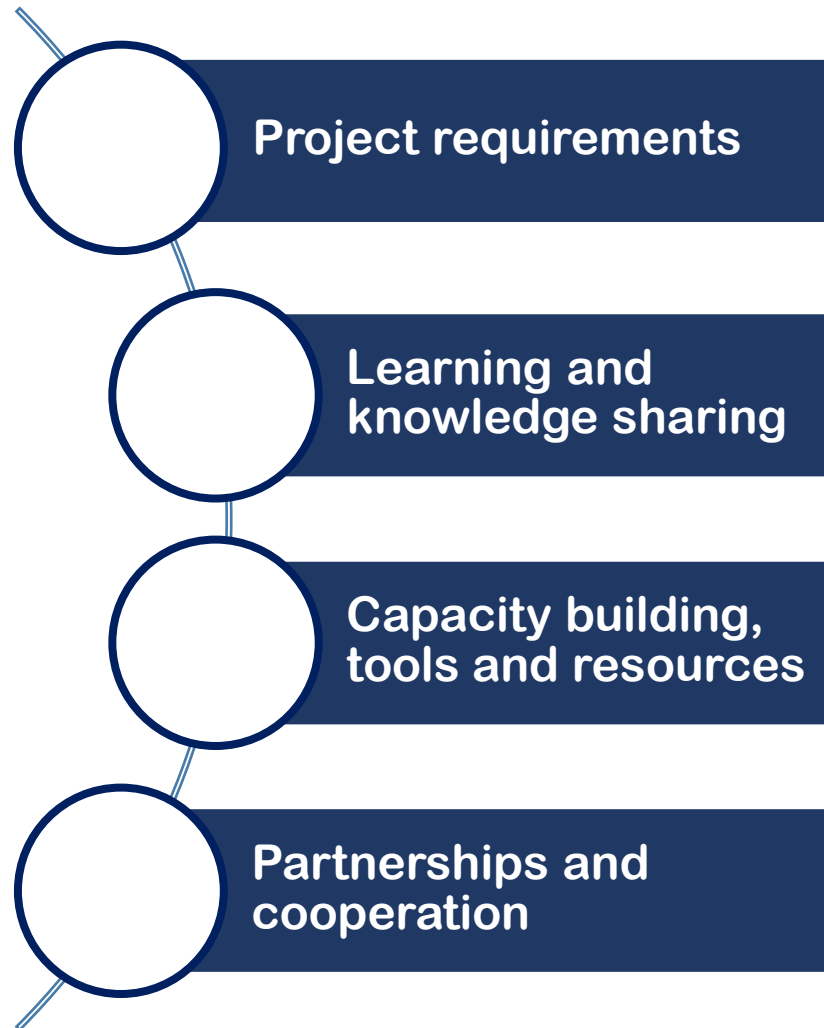
Project development

- » Gender Analysis or equivalent socio-economic assessment
- » Gender-responsive measures (gender action plan or equivalent)
- » Gender-sensitive indicators and sex disaggregated target

Project Monitoring and Reporting

- » Information in PIRs, MIRs, TEs on progress, gender-sensitive indicators and results
- » Share knowledge on good practices, methodologies and lessons learned

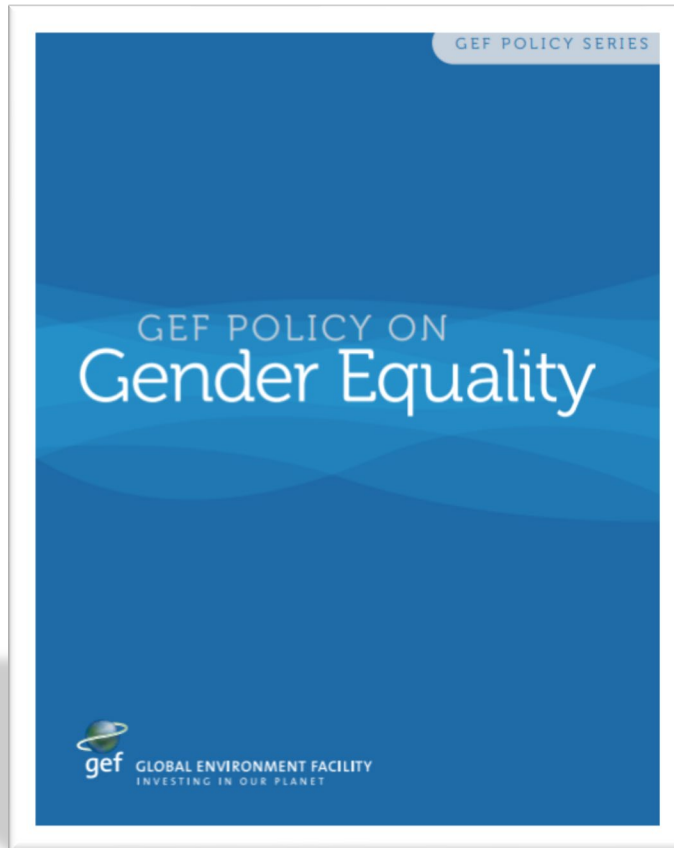
GEF-7 Approach and Expected Results on Gender



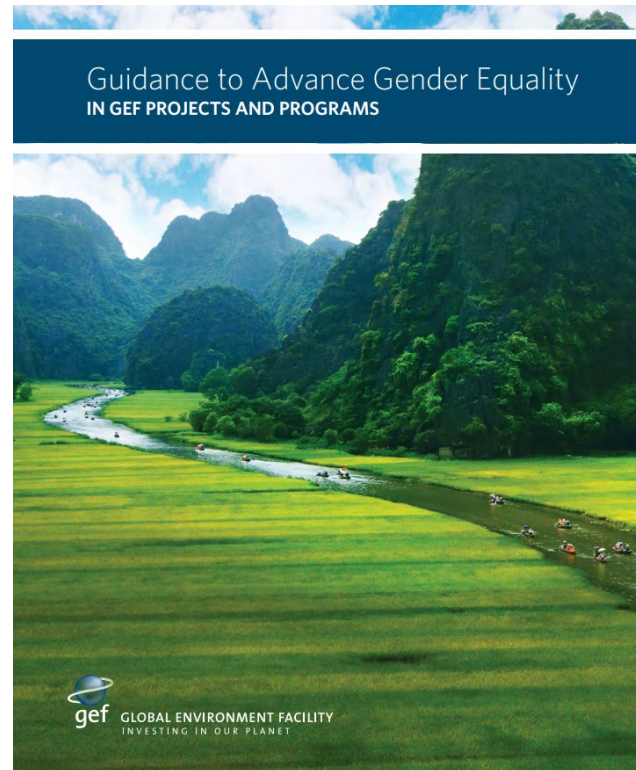
Expected GEF-7 results



Resources



https://www.thegef.org/sites/default/files/documents/Gender_Equality_Policy.pdf



<https://www.thegef.org/sites/default/files/publications/GEF%20Guidance%20on%20Gender.pdf>



SGP The GEF Small Grants Programme



Open Online Course on Gender and Environment



<https://www.thegef.org/content/open-online-course-gender-and-environment>



Policy on
Environmental
and
Social Safeguards

GEF's Policy and Guidelines on Environmental and Social Safeguards

Resources

<https://www.thegef.org/documents/environmental-and-social-safeguard-standards>



Helping the GEF better manage environmental and social risks in projects and to improve development and environmental outcomes

Aims to prevent, mitigate and manage risks and adverse impacts that GEF projects may have on people or the environment

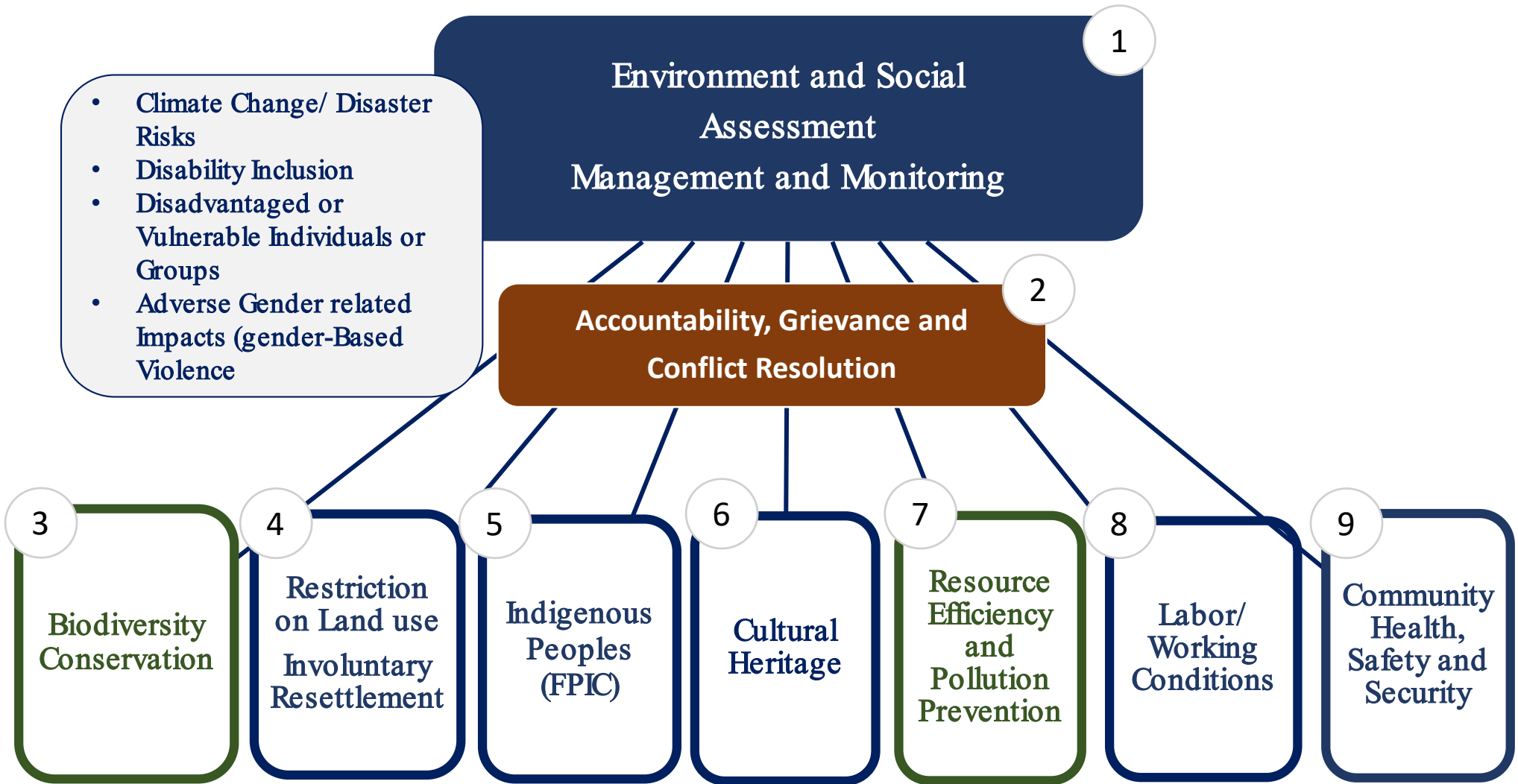
Sets out requirements for GEF Agencies relating to the identification, assessment, and management of environmental and social risks and impacts associated with projects financed by the GEF

Describes GEF Secretariat's responsibility to review projects and report to the GEF Council on the type and level of ESS Risks and associated management measures

It is about...

- Anticipating social and environmental risks and impacts;
- Planning to avoid or mitigate those risks and impacts;
- Managing and Monitoring implementation
- Responding to problems as they arise

9 Minimum Standards



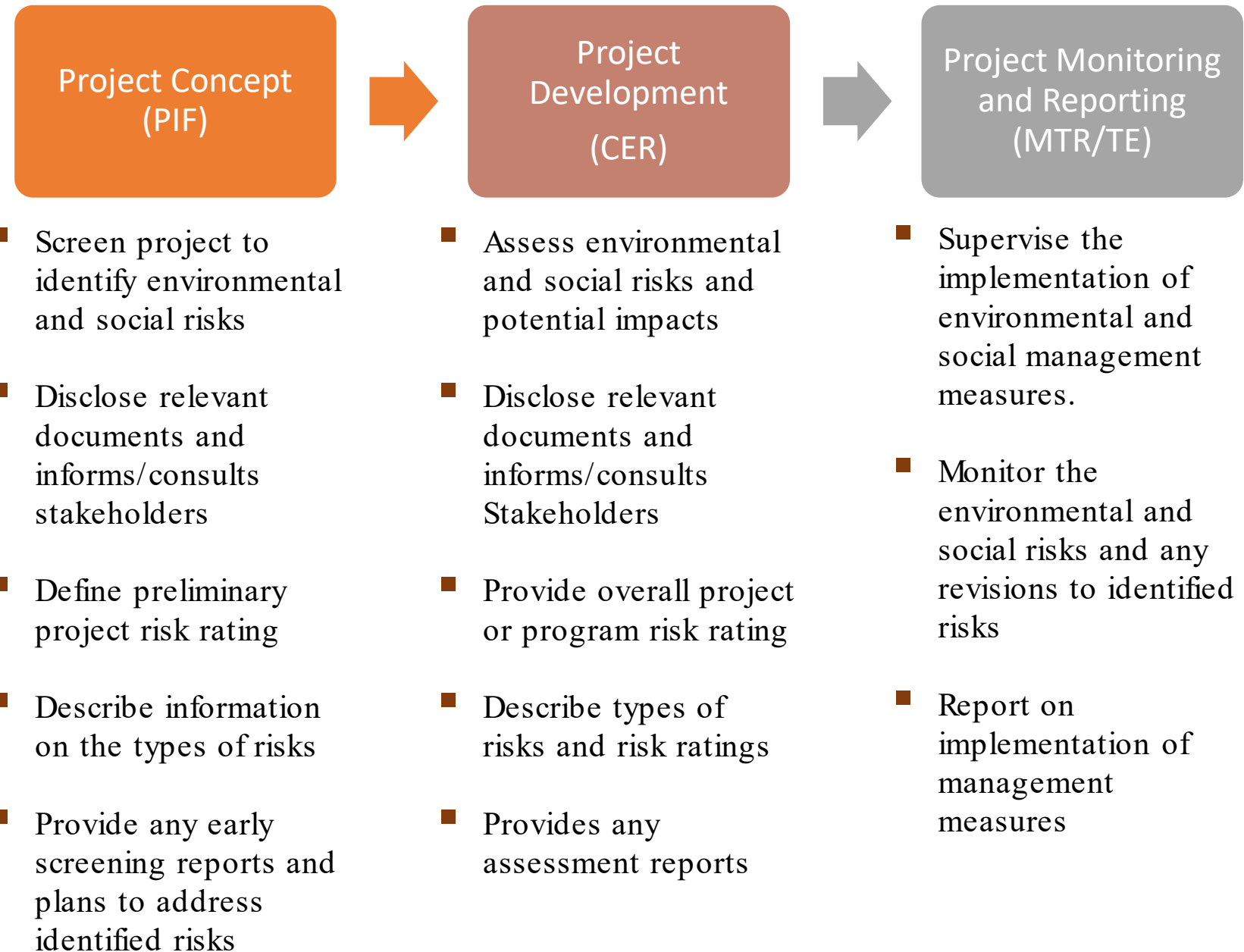
ESS Implementation Framework

**GEF's Policy on
Environmental
and Social
Safeguards**



ESS Project Requirements

- Anticipate social and environmental risks and impacts;
- Plan to avoid or mitigate those risks and impacts;
- Manage implementation,
- Monitor the results of investments; and
- Respond to problems as they arise





GEF Conflict Resolution System

GEF Conflict Resolution System

- **Agencies required to have independent accountability and grievance systems to receive complaints**
 - ✓ Part of responsibility for implementing projects
 - ✓ Elements set out in Safeguards & Fiduciary Policies
 - ✓ Issues of policy compliance and systems for dialogue
- **Purpose - voice and right of recourse for affected people, enlist their expertise: for accountability and better results**
- **Currently 25 cases – safeguards, consultations, land disputes, misuse of funds, procurement, human rights issues, FPIC**
- **Important to hear the concerns, be proactive; build awareness**
- **Prompt reporting to Council – transparency and confidentiality**



Knowledge and Learning at the GEF

The GEF is a Knowledge Institution

Knowledge & Learning Objectives

Improve the impact of GEF funded projects and programs

&

Inform global, regional and national **policy dialogues** and **investment decisions** to reverse global environmental degradation

Capturing, Sharing and Disseminating Knowledge

GEF's Knowledge & Learning Toolbox

- **Web-based Tools** (Website, Kaleo, GEF Academy E-Learning, GEF Portal, Webinars, etc)
- **Targeted Training Workshops**
(GEF Intro Seminar, Regional ECWs, Art of Knowledge Exchange, etc)
- **GEF Knowledge Days and Fairs** – on-site peer to peer learning
- **Publications and Videos**
- **GEF Score Card** – summary of results
- **Presentations and Side Events at Key Events, COPs, etc**
- **Booths/Exhibits at Key Events, COPs, etc**
- **Social Media Tools** (Blogs, Twitter, etc)



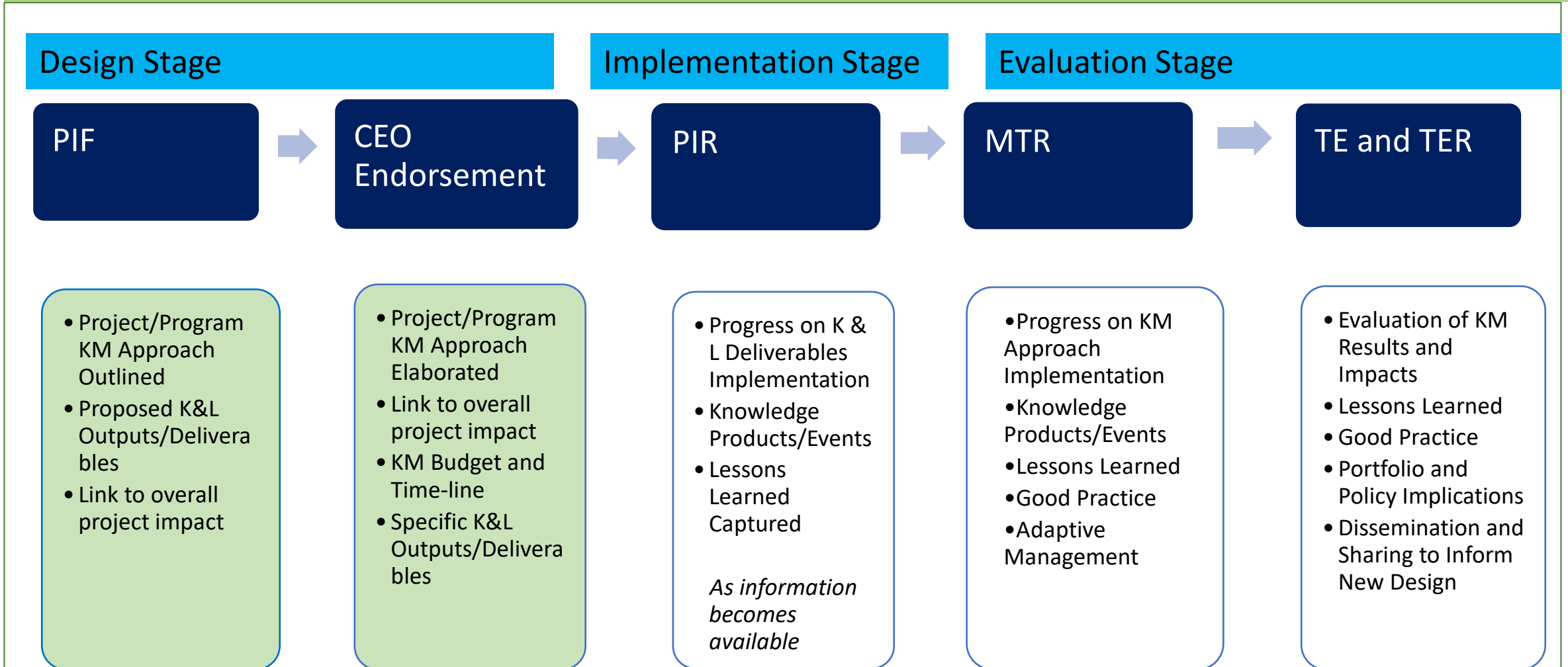
GEF's Knowledge & Learning Investments

Knowledge sharing and learning activities and KM instruments (such as KM platforms) are funded:

- as part of **IAPs/IPs (GOLD, Cities and CFI programs)**,
- through specific KM projects such as **IW:Learn** and
- corporate initiatives (such as the **GEF Gender Partnership**)

GEF Project Cycle: Knowledge & Learning Requirements

Full-Size Projects and Impact Programs/Child Projects



Criteria for KM Screening in PIF/CEO Endorsement Stages

Every GEF project must have a Knowledge Management (KM) Approach, which includes:

1. overview of existing lessons and best practice that inform the project concept
2. plans to learn from relevant projects, programs, initiatives & evaluations
3. processes to capture, assess and document info, lessons, best practice & expertise generated during implementation
4. tools and methods for knowledge exchange, learning & collaboration (at both program and project levels if a PFD), including knowledge platforms and websites
5. knowledge outputs to be produced and shared with stakeholders (at both program and project levels if a PFD)
6. discussion on how knowledge and learning will contribute to overall project/program impact and sustainability
7. plans for strategic communications
8. budget and timelines for KM approach implementation/delivery (required at CEO endorsement stage)

GEF Portal



- Capturing key project data and information at each step
- Monitoring of **real results** during project execution and comparison with expected results
- **Geographic references** on GEF projects (maps and other)
- Control panel: status of all projects by country portfolio
- Public Access to information about GEF projects: enhancing transparency

GEF Website: Knowledge and Learning Page

<http://www.thegef.org>



[thegef.org/topics/knowledge-learning](http://www.thegef.org/topics/knowledge-learning)

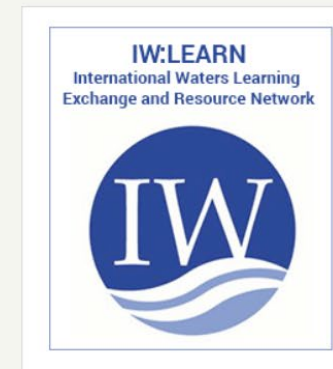
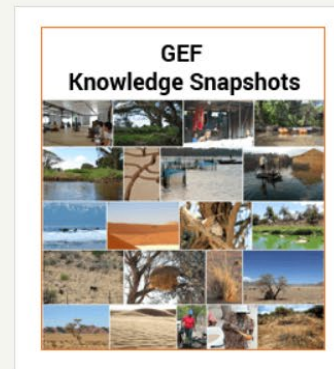
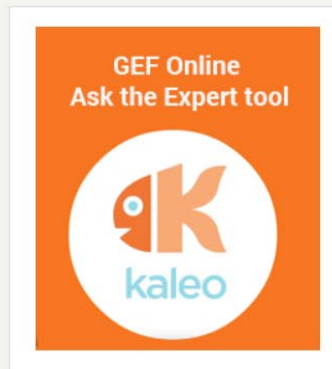
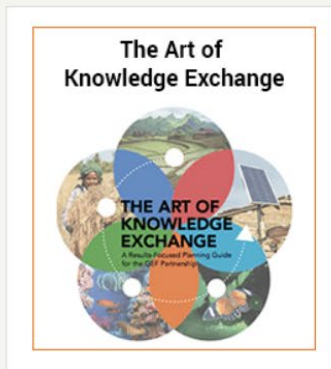
WHAT WE DO

KNOWLEDGE & LEARNING PROJECTS

What we do

Knowledge is a primary asset of the GEF Partnership, and knowledge generation and sharing are critical for GEF investments to achieve a lasting impact in safeguarding the global environment. The GEF finances project, programs and initiatives that underpin the generation and exchange of knowledge around global environmental issues, facilitating the capture, synthesis, transfer and uptake of this knowledge within and beyond the GEF Partnership.

What do you want to know?



GEF Academy: On-line E-learning Courses

In English, Spanish and French

E-Course: Introduction to the Global Environment Facility



Close to 2500 learners registered and
822 from 165 countries completed.

E-Course: Gender and Environment



Over 12,000 participants completed
any of the six modules.

The Art of Knowledge Exchange

A Results-focused Planning Guide and Toolkit for Practitioners



- **Practical blue-print** on how to design, implement, and monitor knowledge exchange and learning in projects.
- **Tools and instruments** to facilitate knowledge exchange and learning when designing and implementing GEF investments.
- **Case studies** of successful knowledge exchange in GEF projects with examples from WBG, UNDP, FAO, IDB, IFAD, UNIDO and SGP.
- **Mobile access** through **Blippar**, a free augmented reality mobile app that enables access to the guide from smart phones.
- Available in **English, French, Spanish and Russian**
- Presented to GEF country counterparts at **the Art of Knowledge Exchange Training Sessions** held during regional Expanded Constituency Workshops (ECW) throughout 2017.

GEF Knowledge Days

Peer-to peer Learning during GEF Expanded Constituency Workshops (ECW)

- Full-day **regional** knowledge and learning event, targeting country counterparts
- Complements the ECWs where participants receive training on GEF policies and processes as well as key principles for effective design and implementation of GEF projects and programs
- **Hands-on** exposure to GEF financed projects
- **Field visits** to GEF projects to meet project managers and beneficiaries, and to observe key project lessons learned on-site.
- Where a field visit is not possible, the GEF Knowledge Day “brings the project to the participants” at a **Knowledge Fair**, so that they can meet with project managers and beneficiaries off-site and discuss lessons **face-to-face**
- Uses **Learning Stations**, an experiential learning method that was developed by the GEF Secretariat in 2016, where implementing agency staff and local project stakeholders also play an active role
- **Replicated in 13 regions to date, reaching more than 120 countries with more than 1200 participants**



<https://www.youtube.com/watch?v=qDPQxxTCQ1c&spfreload=10>

Good Practice Briefs

Introduce recent good practices from GEF projects in line with **GEF 2020 key strategic priorities** and **GEF-7 programming directions and policy recommendations**.

The projects highlighted have been nominated by GEF partner agencies based on specific criteria.

- **Family Farming Development Programme (Niger, IFAD, GEF-6, GEF ID 9136)**
- **Integrated Approach to Management of Forests in Turkey, with Demonstration in High Conservation Value Forests in the Mediterranean Region (Turkey, UNDP, GEF-5, GEF ID 4469)**
- **Conservation of Coastal Watersheds to Achieve Multiple Global Environmental Benefits in the Context of Changing Environments (Mexico, World Bank, GEF-5, GEF ID 4792)**
- **Sustainable Management of Bycatch in Latin America and the Caribbean Trawl Fisheries (Latin America, FAO, GEF-5, GEF ID 5304)**
- **Green Infrastructure for a Climate Resilient Society (Vietnam, ADB, GEF ID 3103)**

GOOD PRACTICE BRIEFS—2019/5

Integrated Coastal Watershed Conservation

Cross-sectoral and participatory conservation, and monitoring in the context of climate change in Mexico

PROJECT FULL NAME	COUNTRY & REGION	IMPLEMENTING AGENCY	EXECUTING AGENCIES
Conservation of Coastal Watersheds in the Gulf of Mexico and the Gulf of California	Mexico, Latin America	World Bank	National Commission for Protected Areas (CONANP), National Forestry Commission (SEMARNAT), National Institute of Ecology and Climate Change (INECC), and private institutions in the Mexican State for the Conservation of Nature (SEMARNAT)

IMPACT AREAS

- Biodiversity
- Climate Change Mitigation
- Land Degradation
- Sustainable Forest Management

GEF PROJECT ID: 4792
PROJECT TYPE: FSP
GEF PERIOD: GEF-5
GEF PROJECT GOAL: \$20,536,181
Co-financing Total: \$20,536,181

Summary

The project promotes integrated management of coastal watersheds to conserve biodiversity, contribute to climate change mitigation, and enhance sustainable land use in the Gulf of Mexico and Gulf of California, where impacts from climate change are significant and habitats of globally significant biodiversity are present. Collaborating with three federal agencies and a private foundation, the project focused on improving sustainable management of protected areas and surrounding lands, including the areas where local communities manage agricultural systems. In addition, local communities were engaged through sub-projects that support watershed-level restoration, tourism production, adventure tourism and others. These

GOOD PRACTICE BRIEFS—2019/1

Fostering Sustainability and Resilience for Food Security in Niger

Tackling climate change and land degradation, and scaling up sustainable natural resource management for family farming

PROJECT FULL NAME	COUNTRY & REGION	IMPLEMENTING AGENCY	EXECUTING AGENCIES
Family Farming Development Programme (P2014)	Niger West	IFAD	Ministry of Agriculture and Livestock, High Commission for the Niger River Basin (HCRN)

IMPACT AREAS

- Biodiversity
- Climate Change Mitigation
- Land Degradation
- Climate Change Adaptation
- Food Security

GEF PROJECT ID: 9136
PROJECT TYPE: FSP
GEF PERIOD: GEF-6
GEF PROJECT GOAL: \$7,636,422
Co-financing Total: \$55,300,000

Summary

acknowledging the main drivers of environmental degradation in Niger, and climate change, the project supported the most vulnerable family farmers in Niger. The project, in fact, recognized 100,000 ha (10% of the total target of integrated natural resources management) as a pilot area for the demonstration of the integrated approach to food security, enhance resilience, and mitigate climate change and contribute to the Family Farming Development Programme (P2014) in the region.

GOOD PRACTICE BRIEFS—2019/3

Green Infrastructure for a Climate Resilient Society

Nature-Based Solutions for Erosion Control in Vietnam

PROJECT FULL NAME	COUNTRY & REGION	IMPLEMENTING AGENCY	EXECUTING AGENCIES
Climate Resilient Food Infrastructure in Vietnam's Mountain Province of Vietnam	Vietnam, East Asia	ADB	Agriculture Projects Management Board (APMB), Ministry of Agriculture and Rural Development (MARD)

IMPACT AREAS

- Climate Change Adaptation
- Biodiversity
- Food Security
- Priority Population
- Stronger Resilience

GEF PROJECT ID: 3103
PROJECT TYPE: FSP
GEF PERIOD: GEF-4
GEF PROJECT GOAL: \$3,468,000
Co-financing Total: \$96,150,000

Summary

The project aimed to demonstrate and promote the application of innovative nature-based solutions to soil and erosion control, and to improve livelihoods and food security in the mountainous regions of Vietnam. The project supported the development of a climate resilient food infrastructure through the application of nature-based solutions, including the use of agroforestry, soil conservation, and other measures. The project also supported the development of a climate resilient food infrastructure through the application of nature-based solutions, including the use of agroforestry, soil conservation, and other measures.

GOOD PRACTICE BRIEFS—2019/4

Data Driven Integrated Forest Management

Establishing a new system to identify multiple ecosystem services

PROJECT FULL NAME	COUNTRY & REGION	IMPLEMENTING AGENCY	EXECUTING AGENCIES
Integrated approach to management of forests in Latin America and the Caribbean in high conservation value forests in the Mediterranean region	Turkey, Europe	UNEP	Ministry of Forestry, State Forestry Administration of Turkey

IMPACT AREAS

- Biodiversity
- Climate Change Mitigation
- Sustainable Forest

GEF PROJECT ID: 4469
PROJECT TYPE: FSP
GEF PERIOD: GEF-5
GEF PROJECT GOAL: \$7,120,000
Co-financing Total: \$21,430,000

Summary

The project promoted integrated forest management in Turkey, demonstrating multiple environmental benefits in high conservation value forests in the Mediterranean forest region. The project aimed to demonstrate and promote the application of innovative nature-based solutions to soil and erosion control, and to improve livelihoods and food security in the mountainous regions of Vietnam. The project supported the development of a climate resilient food infrastructure through the application of nature-based solutions, including the use of agroforestry, soil conservation, and other measures.

GOOD PRACTICE BRIEFS—2019/1

Sustainable Management of Bycatch in Bottom Trawl Fisheries

Improved institutional and regulatory frameworks through multi-stakeholder dialogue in Latin America and the Caribbean

PROJECT FULL NAME	COUNTRY & REGION	IMPLEMENTING AGENCY	EXECUTING AGENCIES
Sustainable Management of Bycatch in Latin America and the Caribbean Trawl Fisheries (B2014)	Latin America & the Caribbean West, Central America, Mexico, Sustainable Development and Energy	FAO	Food and Agriculture Organization of the United Nations (FAO)

IMPACT AREAS

- Biodiversity
- International Waters
- Food Security

GEF PROJECT ID: 5304
PROJECT TYPE: FSP
GEF PERIOD: GEF-5
GEF PROJECT GOAL: \$5,000,000
Co-financing Total: \$7,150,000

Summary

The Sustainable Management of Bycatch in Latin America and the Caribbean Trawl Fisheries (B2014) project is a partnership between six countries and regional organizations to manage bycatch and to support sustainable development of bottom trawl fisheries and the people who depend on them. Over the last few years, it has sought to reduce bycatch and to encourage sustainable livelihoods through improving collaborative institutional and regulatory arrangements for bycatch management through an Ecosystem Approach to Fisheries (EAF) project.

GEF Kaleo

- An innovative **software** developed by Kaleo, Inc.
- Platform of “questions and answers” and on-line tool for the dissemination of knowledge on GEF operations
- **Automatic learning:** provides accurate and up-to-date answers which are “**approved by GEF experts**”
- Accessible 24/7 and globally through the GEF’s website
- Answers are stored in GEF Kaleo’s database and made available for the next user who asks a similar question
- **Since 2016: 564 Active Users, 4700 System Generated Answers; 2300 New Questions; 1500 Hours of Staff-time Saved**

Video: <https://www.youtube.com/watch?v=DdhVLCqyv9o>

GEF Online
Ask the Expert tool



What do you want to know?

